

**OFFICIAL NOTICE OF MEETING
IVY TECH COMMUNITY COLLEGE OF INDIANA
STATE BOARD OF TRUSTEES**

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will hold the following meetings at the Ivy Tech campus in Madison, Indiana on October 2-3, 2024. The meetings will take place at 590 Ivy Tech Drive, Madison, Indiana.

Wednesday, October 2, 2024

2:00 pm

Education Session of the State Board of Trustees *(open to the public)*

The State Trustees will hold a meeting in person to consider and act on such items as may be brought before them.

3:10 pm

Executive Session of the State Board of Trustees

The State Trustees will meet in Executive Session and are permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (2) (D) A real property transaction, including:
 - (i) a purchase; (ii) a lease as lessor; (iii) a lease as lessee; (iv) a transfer; (v) an exchange; or (vi) a sale;
- (5) To receive information about and interview prospective employees.
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

6:00 pm

Executive Session of the State Board of Trustees

The State Trustees will meet in Executive Session at 605 W. Main Street, Madison, IN and are permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (2) (D) A real property transaction, including:
 - (i) a purchase; (ii) a lease as lessor; (iii) a lease as lessee; (iv) a transfer; (v) an exchange; or (vi) a sale;
- (5) To receive information about and interview prospective employees.
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

Thursday, October 3, 2024

9:00 am

Board Committee Meetings *(open to the public)*

The State Trustees will hold the regular committee meetings in person.

- | | |
|------------------|--------------------------------|
| 9:00 – 9:10 am | Introduction to Committees |
| 9:10 – 9:30 am | Workforce and Careers |
| 9:30 – 10:15 am | Academics & Student Experience |
| 10:15 – 10:20 am | Break |
| 10:20 – 11:00 am | Finance and Business Affairs |
| 11:00 – 11:30 am | Marketing & Public Affairs |
| 11:30 – Noon | Building, Grounds & Capital |

1:00 pm

Regular State Board of Trustees Meeting *(open to the public)*

The State Trustees will hold a regular meeting in person to consider and act on such items as may be brought before them.

**MINUTES OF THE MEETING OF THE
STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
August 8, 2024**

Chair Andrew Wilson called the State Board of Trustees meeting to order at 1:00 pm ET.

ROLL CALL

Trustee Dora called the roll, and the presence of a quorum was announced with members in person and virtually.

The following State Trustees were present in person:

Mr. Andrew W. Wilson, Chair
Ms. Kim Emmert O'Dell, Vice Chair
Mr. Michael R. Dora, Secretary
Mr. Terry Anker
Mr. Jesse Brand
Ms. Jennie Dekker
Ms. Gretchen Gutman
Mr. Kyle Hupfer
Mr. Stewart McMillan
Mr. Kerry Stemler

The following State Trustee attended virtually:

Ms. Tanya Foutch
Ms. Marianne Glick
Ms. Paula Hughes-Schuh
Mr. Jeremy Lugbill

The following State Trustee was not present:

Mr. Harold Hunt

A. EXECUTIVE SESSION MEMORANDA

Following notice under IC 5-14-1.5-4, IC 5-14-1.5-5 and IC 5-14-1.5-6.1(d)

The State Board of Trustees met in Executive Session on August 7, 2024, at 1:45 pm at 8204 County Road 311, Sellersburg, Indiana

Members present were Andrew Wilson, Chair; Kim Emmert O'Dell, Vice Chair; Michael Dora, Secretary; Jesse Brand; Jennie Dekker; Tanya Foutch, Marianne Glick; Gretchen Gutman; Paula Hughes-Schuh, Kyle Hupfer, Jeremy Lugbill, Stewart McMillan and Kerry Stemler.

The Trustees considered the following items as permitted under IC 5-14-1.5-6.1(b). For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1(b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (5) To receive information about and interview prospective employees
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

With the approval of these minutes, the Trustees present at the meeting certify that no subject matter was discussed in the executive session other than the subject matter specified in the public notice issued for this meeting.

B. NOTICES OF MEETING MAILED AND POSTED

Trustee Michael Dora, Secretary, confirmed that the notice of the regular meetings on August 8, 2024, was properly mailed and posted. The public was invited to attend the meetings that were open to the public.

C. APPROVAL OF BOARD MINUTES

Trustee Anker moved to approve the board meeting minutes from June 6, 2024. Trustee Dekker seconded the motion, which carried unanimously.

D. COMMITTEE REPORTS

Item 1: Chair Wilson called upon Trustee Gutman to give the **Audit Committee** report. Trustee Gutman reported there are no action items for consideration and board approval. The audit committee met and discussed reports to the confidential hotline and cybersecurity. The committee received a report from the Systems Office Fraud Taskforce. The committee also reviewed the following items: the final Internal Audit Department budget for the fiscal year 2024-25, the audit schedule for 2024-25, and the three-year audit plan and internal audit reports that had been issued since the last meeting.

Item 2: Chair Wilson called upon Trustee Emmert O'Dell to give the **Marketing & Public Affairs Committee** report. Trustee Emmert O'Dell reported there are no action items for consideration and board approval.

Vice President of Marketing Kathie Fleck reported on the Achieve Your Degree marketing efforts as well as the marketing outreach to increase the number of students completing the FAFSA. She also discussed the results of the overall marketing efforts for AY23/24, which included a 147% increase in applications at a 66% overall lower cost. In addition, during AY 23/24, nearly 87% of students who applied to Ivy Tech through direct marketing registered for classes. We believe these results indicate we are better refining our communication and outreach

approach with potential students. She also outlined the plans for this AY general marketing campaign, including plans to spend \$2.1 million over the academic year for new creative materials and ad purchasing. Finally, she described a new qualitative research project kicking off in September to understand the attitudes and perceptions of traditional college-age males about college, community college, and Ivy Tech. This research will help marketing better understand how to connect with these potential students.

Emily Sandberg, Assistant Vice President of Communications – Systems Office, provided an update on the public relations activities of the College.

The College has adopted a new tool called Muck Rack to enhance the effectiveness of our PR work across the state. The tool includes a comprehensive media database, outreach platform, and monitoring and reporting capabilities. The college is now in the process of onboarding campus communicators to the platform.

The College has used Muck Rack to analyze its PR results from FY 23-24 and findings regarding Ivy Tech's article volume, share of voice, and sentiment were briefed. These data will form a baseline by which the College will measure the efficacy of its work to enhance its brand and reputation via public relations. These metrics and others will be articulated in full in the College's strategic communications plan, which is in development.

Item 3: Chair Wilson called upon Trustee Dekker to give the **Workforce & Careers Committee** report. Trustee Dekker reported there were no action items for consideration and board approval.

Senior Vice President Dodge described statewide activities this summer designed to highlight the impact of our Career Link departments on campuses and increase career awareness activities related to emerging industries, semiconductors, EV batteries, and biotechnology.

Dodge then described the College's efforts to fully understand Ivy Tech's role in meeting the State of Indiana's need for upskilling/reskilling within the State's targeted industries. TEconomy partners estimate that meeting the workforce demand for job openings and reskilling will require generating over 82,000 credentialed learners per year over the coming decade. The systems office and Chancellors are partnering to reimagine the college's skills training business model to enable it to meet the estimated demand. Key recommendations include implementing seamless online self-pay and registration that is compliant with college policy, exploring regional centers of excellence to address key state growth opportunities, and a centralized cost center to absorb upfront overhead fees and manage headcount and revenue distribution across participating campuses. The skills training digital marketplace the College is envisioning under the planning grant from the Lilly Endowment would house skills training opportunities offered by Ivy Tech as well as partner organizations. The College will submit an implementation plan and grant request to the Lilly Endowment in October to support this skills training modernization effort.

Item 4: Chair Wilson called upon Trustee Dora to give the **Academics & Student Experience Committee** report. Trustee Dora reported there are no action items for consideration, and board approval.

Provost McCurdy updated the board about the college's enrollment and retention. Enrollment for the 2023-2024 academic year ended with over 198,100 students on a goal of 180,000 – an increase of 10.9% over the previous year. For 2024-2025, college enrollment is currently 78,466 students, which is 7% above the same point-in-time a year ago. Summer semester was incredibly successful, with an increase in course enrollments of 13% (total = 39,630 students) and an increase in FTE of 12.3%. For Fall, enrollment is currently running ahead of prior years, led by re-enrollment of continuing students. The Fall semester starts on August 19th.

Student retention continues to improve at the college, with an increase in Spring-to-Summer, and point-in-time improvements for Summer-to-Fall and Fall-to-Fall retention rates. In July, the college launched the IvyConnect Student Success and Support – a system that provides all staff and faculty with new data, tools, and outreach opportunities to support student advising, career coaching, and other retention efforts.

Provost McCurdy provided the board with an overview of the college's curriculum and course development. This process engages industry experts, subject-matter-expert faculty and staff at each of our 19 campuses, and professional instructional designers to deliver curriculum aligned to meet community needs. Ivy Tech has emphasized changes to become more agile and to ensure that changes are driven by workforce needs as well as course and program outcomes. New efforts include extending the development team to support skills training offerings and engagement with curriculum committees to increase recognition of credit-for-prior-learning.

Item 5: Chair Wilson called upon Trustee Brand to give the **Finance & Budget Affairs Committee** report. Trustee Brand reported there is one action item for consideration, and board approval.

Chief Financial Officer Dom Chase provided the fiscal year 2024 Budget update and banking modernization, stating that check scanners and SmartSafes were installed at campus locations between April and June. This change improves business office efficiency, reduces risk, and reduces costs.

Matt Etchison, Sr. Vice President and Chief Information Officer, and Dr. Kathie Fleck, Vice President of Marketing and Communications presented the recommendation for the College to approve a contract for the renewal of its Salesforce Marketing Cloud licenses to begin on September 25, 2024, for three (3) years to run through September 24, 2027, for a total amount of \$1,857,384.

Trustee Brand moved for the approval of **Resolution 2024-22**, Approval of Salesforce Marketing Cloud Renewal Contract, Systems Office. Trustee Emmert O'Dell seconded the motion. The motion carried unanimously.

Foundation President Courtney Roberts provided the fiscal year 2024 Summary and Comparison, reaching 95% of their statewide FY24 Goal. She spotlighted Sellersburg and provided a little background on Campaign ideation and planning.

Item 6: Chair Wilson called upon Trustee Stemler to give the **Building, Grounds & Capital Committee Report**. Trustee Stemler reported there are six action items for consideration and board approval.

Trustee Stemler moved for approval of **Resolution 2024-23, Approval of Contract for Roof Replacement, Fort Wayne Campus**. Trustee Gutman seconded the motion. The motion carried unanimously.

Trustee Stemler moved for approval of **Resolution 2024-31, Approval to Grant an Easement Extension to Bex Farms, INC. for Drainage, Fort Wayne Campus**. Trustee Gutman seconded the motion. The motion carried unanimously.

Trustee Stemler moved for approval of **Resolution 2024-24, Approval of Contract for Roof Replacement, Terre Haute Campus**. Trustee Gutman seconded the motion. The motion carried unanimously.

Trustee Emmert O'Dell moved for approval of **Resolution 2024-25, Approval to Sell Property to Baptist Healthcare System, INC., Sellersburg Campus**. Trustee Gutman seconded the motion. Trustee Stemler abstained from voting. The motion carried unanimously.

Trustee Stemler moved for approval of **Resolution 2024-26, Approval of Anderson Lease Agreement with Amplify Hancock County**. Trustee Gutman seconded the motion. The motion carried unanimously.

Trustee Stemler moved for approval of **Resolution 2024-27, Approval of the Ivy Tech Community College of Indiana Legislative Request for Capital Funds for the 2025-2027 Biennium**. Trustee Gutman seconded the motion. The motion carried unanimously.

E. TREASURER'S REPORT

Chair Wilson called Dom Chase, CFO, and Treasurer, to provide the Treasurer's Report.

Dom Chase reported report that we concluded the fiscal year in a strong financial position. This outcome is a testament to our diligent financial oversight, effective cost management, and strategic initiatives aimed at enhancing enrollment and retention rates. Our commitment to maintaining fiscal discipline has enabled us to manage our operating expenditures efficiently while exceeding our revenue targets.

We look forward to sharing more detailed information about our official financial statements at the conclusion of the annual audit, which is expected to be completed in October. This audit will provide a comprehensive review of our financial activities and confirm the strength of our fiscal practices.

In conclusion, Ivy Tech Community College remains in a robust financial state. Our strategic initiatives, coupled with strong fiscal oversight and execution, continue to drive our success. We

are dedicated to maintaining this momentum and ensuring the financial health of our institution to support our mission of providing accessible and affordable education.

We appreciate the ongoing support from the Board and the State of Indiana, which has been instrumental in our achievements. We remain committed to closely monitoring our financial performance and adapting our strategies to sustain our financial health.

Trustee Brand moved to approve the Treasurer's Report. Trustee Gutman seconded the motion. The motion carried unanimously.

E. STATE OF THE COLLEGE

Chair Wilson noted that President Ellspermann provided her State of the College report during the morning committee meetings.

President Ellspermann invited Kirstin Ward, ASN Class of 2010 and Dr. Lacie Couzin, ASN Class of 2003 up for alumni spotlight to share their story.

President Ellspermann shared that all 19 campuses will offer Free Summer Courses for Hoosier High Schoolers.

President Ellspermann shared that HLC approves Pell-Eligible Prison Education Programs, noted that Ivy Tech becomes Gen Ed Partner of the Community College of the Air Force, Ivy Tech leads nation in FAAC Certified Financial aid administrators, state awards Ivy Tech nearly \$1M for Career Coaching, Ivy Tech keynotes network for Change & Continuous Innovation Annual Conference (NCCI is a membership association for higher education continuous improvement professionals including IU, Notre Dame and Purdue) and Ivy Tech becomes an AchieveWELL organization, AchieveWELL organizations have a demonstrated commitment to sustaining their workplace wellness initiatives and are considered among the "healthiest" workplaces in Indiana.

President Ellspermann spotlighted Ivy+ Career Link. We continue our summer of career development by highlighting the work of our Ivy+ Career Link team to connect career-ready students and employers. Our Career Link team brings answers to the marketplace by providing opportunities for employers to connect with Ivy Tech students and opportunities to upskill their incumbent workforce. Also spotlighting the School of Information Technology. Throughout the month of September, we will highlight the school's innovative programs and offerings, including a new series of Prompt Engineering Workshops. Given the current surge in interest surrounding Generative AI and tools like ChatGPT, the Workshops offer an engaging and valuable learning experience for people and organizations eager to stay ahead of the technological curve. We recently concluded the 2-day workshop at the Hamilton County and Evansville campuses. Other

campuses plan to launch the workshop in the Fall and use it as a feeder for Intro to AI courses from Career Link and Ivy+ IT Academy.

F. OLD BUSINESS

Chair Wilson called for old business, but there was none.

G. NEW BUSINESS

Chair Wilson called for new business.

Trustee Dekker moved to approve **Resolution 2024-28, Approval of Campus Board of Trustees**. Trustee Gutman seconded the motion. The motion carried unanimously.

Trustee Dora moved for approval of **Resolution 2024-29, Establishment of a Search Committee for the Next President of Ivy Tech Community College of Indiana**. Trustee McMillan seconded the motion. Trustee Anker abstained. The motion carried unanimously.

Trustee Brand moved for approval of **Resolution 2024-30, Election of Officers for the State Board of Trustees**. Trustee Stemler seconded the motion. The motion carried unanimously.

H. ADJOURNMENT

With no further business to come before the Board, Chair Wilson adjourned the meeting.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Dated August 9, 2024, prepared by Gretchen L. Keller, Recording Secretary

**APPROVAL OF CONTRACT FOR PURCHASE AND SALE OF NATURAL GAS
SYSTEMS OFFICE**

Resolution Number 2024-32

WHEREAS, pursuant to Resolution 2021-26, Ivy Tech Community College (“College”) consolidated and aggregated the purchase of natural gas on a system-wide basis to generate cost savings and efficiencies, and

WHEREAS, since 2014, the College has solicited proposals for the purchase of natural gas through a reverse auction process; and

WHEREAS, the College has engaged PRX Energy to conduct the reverse auction and to assist the College with utility and supplier contract negotiation and transition services; and

WHEREAS, the College’s natural gas volumes have again been pooled with several private independent institutions of higher education operating in Indiana to achieve additional economies of scale and improved pricing; and

WHEREAS, the College anticipates that PRX Energy will conduct the reverse auction in late 2024 or early 2025, for purchases commencing October 1, 2025, for a period of up to thirty-six (36) months; and

WHEREAS, the College and PRX will use market conditions to determine the exact date of the reverse auction and the length term of the new contract; and

WHEREAS, the State Board of Trustees of Ivy Tech Community College must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, the Treasurer is hereby authorized to solicit proposals for the College’s purchase of natural gas through a reverse auction process; and

BE IT FURTHER RESOLVED, the Treasurer is hereby authorized to execute the Base Contract for Sale and Purchase of Natural Gas, Transaction Confirmation and any Special Provisions; and

BE IT FURTHER RESOLVED, the Treasurer is hereby authorized to execute any and all further documents, agreements or certificates to effectuate the purchase and sale of natural gas for the College after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated October 3, 2024

**APPROVAL OF A CONTRACT AMENDMENT FOR A
GUARANTEED MAXIMUM PRICE WITH PEPPER CONSTRUCTION
INDIANAPOLIS CAMPUS**

RESOLUTION NUMBER 2024-33

WHEREAS, the Ivy Tech State Board of Trustees (“Trustees”) approved the Indianapolis Campus Restructure Capital Project (“Project”) in August 2022 in Resolution 2022-30, and,

WHEREAS, the total estimated cost for the Project is \$38,001,450, and

WHEREAS, the Trustees passed Resolution 2023-36 naming Pepper Construction the approved construction manager as constructor (“CMc”) with a contract in the amount of \$55,000 for pre-construction and related services, and

WHEREAS, the CMc delivery method requires the College to establish a Guaranteed Maximum Price (“GMP”) and allows for a contract amendment to establish the GMP for these services, and

WHEREAS, the GMP established is \$11,940,442, which exceeds \$500,000 and is more than ten percent (10%) of the original contract value that requires Trustee approval.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College of Indiana do hereby approve the contract addendum with Pepper Construction for a Guaranteed Maximum Price in the amount of \$11,940,442, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract amendment with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated October 3, 2024

**APPROVAL OF CONTRACT FOR BOILER REPLACEMENT
BLOOMINGTON CAMPUS**

Resolution Number 2024-34

WHEREAS, the Ivy Tech Community College Bloomington campus (“Campus”) has identified a need to replace the boiler in its building located at 200 Daniels Way, Bloomington (“Project”), and

WHEREAS, this Project will remove the existing boiler and install two new high-efficiency boilers, and

WHEREAS, the College will procure the services needed to complete the Project using the job order contracting (“JOC”) method and all contractors will be compliant with State Trustee Resolution 2017-04 regarding the use of properly trained apprentices, and

WHEREAS, the Bloomington administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with Harrell Fish, Inc. in the amount of \$566,957, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with Harrell Fish, Inc. in the amount of \$566,957, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated October 3, 2024

**APPROVAL OF CONTRACT FOR ROAD CONSTRUCTION
SELLERSBURG CAMPUS**

RESOLUTION NUMBER 2024-35

WHEREAS, Ivy Tech Community College (“College”) Sellersburg Campus (“Campus”) has identified a need to install a new road, roundabout, landscaping, and monument signage on the Campus (“Project”), and

WHEREAS, the College sought bids pursuant to IC 5-16 to install a new road, roundabout, landscaping, and monument signage, and

WHEREAS, Dan Cristiani Excavating Company, Inc. is the selected contractor at \$1,444,612, and

WHEREAS, the Ivy Tech State Board of Trustees (“Board”) must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College of Indiana approve contracting with Dan Christiani in the amount of \$1,440,612 to complete the Project, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President or other appropriate designated College employee to complete actions necessary to fulfill the purpose of this resolution after College Counsel as approved all documentation.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated October 3, 2024

**APPROVAL OF CONTRACT FOR ROOF REPLACEMENT
LAFAYETTE CAMPUS**

Resolution Number 2024-36

WHEREAS, the Ivy Tech Community College Lafayette campus (“Campus”) has identified a need to replace the roof of its building located at 3101 S. Creasy Lane, Lafayette (“Project”), and

WHEREAS, this Project will remove the existing stone ballast and replace it with 60 mil white PVC membrane mechanically fastened, and

WHEREAS, the College will procure services needed to complete the Project using the job order contracting (“JOC”) method, and all contractors will be compliant with State Trustee Resolution 2017-04 regarding the use of properly trained apprentices, and

WHEREAS, the Lafayette administration, Campus Trustees, and the College’s Facility Design Council recommend entering into a contract with F.H. Paschen, S.N. Nielsen & Associates, LLC in the amount of \$1,159,048, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with F.H. Paschen, S.N. Nielsen & Associates, LLC in the amount of \$1,159,048, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated October 3, 2024

**APPROVAL OF THE CONTRACT FOR THE ARCHITECTURAL AND
ENGINEERING SERVICES FOR THE FORT WAYNE
RENOVATION CAPITAL PROJECT
FORT WAYNE CAMPUS**

RESOLUTION NUMBER 2024-37

WHEREAS, the Fort Wayne Campus Renovation Project was approved by the State Board of Trustees on December 7, 2023, and

WHEREAS, the total estimated cost for the project is \$66,072,772, and

WHEREAS, after an evaluation process, interview, and staff review, the College has selected CSO Architects as the preferred bid for architectural and engineering services in the amount of \$3,716.500 (including reimbursables), plus \$85,000 in optional FF&E specifications and bid services, and

WHEREAS, the College completed the bid process in accordance with Indiana law, and

WHEREAS, the State Board of Trustees must approve any contract entered into by the College imposing a financial obligation in excess of \$500,000.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College of Indiana do hereby approve the contract with CSO Architects in the amount of \$3,716.500 (including reimbursables), plus \$85,000 in optional FF&E specifications and bid services, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated October 3, 2024

**APPROVAL OF THE BASE CONTRACT FOR THE CONSTRUCTION MANAGER
AS CONSTRUCTOR (CMc) FOR THE FORT WAYNE RENOVATION CAPITAL PROJECT
FORT WAYNE CAMPUS**

RESOLUTION NUMBER 2024-38

WHEREAS, the Fort Wayne Campus Renovation Capital Project was approved by the State Board of Trustees on December 7, 2023 Resolution 2023-55 and

WHEREAS, the total estimated cost for the project is \$66,072,772, and

WHEREAS, after an evaluation process, interview and staff review, the College has selected Sheil Sexton as the preferred bid for Construction Manager as Constructor (CMc), and

WHEREAS, the College completed the bid process in accordance with Indiana law related to CMc practices, and

WHEREAS, according to the bid, the estimated construction cost is \$57,000,000, and

WHEREAS, contracts exceeding \$500,000 require approval by State Board of Trustees, and

WHEREAS, according to the bid, the base contract amount for preconstruction services is \$90,000, and

WHEREAS, an amendment to the base contract will be forthcoming to the Trustees to establish the Guaranteed Maximum Price, which will exceed \$500,000, and

WHEREAS, the amendment will be presented for consideration once it has been established following the completion of the preconstruction services.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College of Indiana do hereby approve the base contract with Sheil Sexton in the amount of \$90,000, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

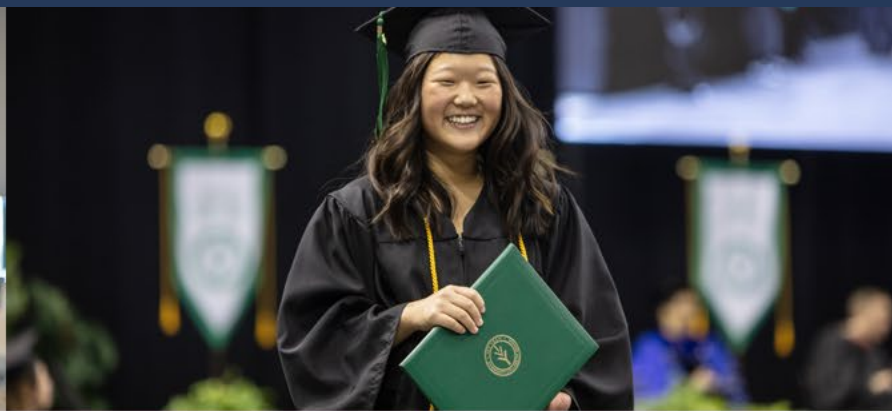
Dated October 3, 2024



IVY TECH
COMMUNITY COLLEGE

Audit Committee

The Audit Committee has no report for the October 3, 2024
State Board of Trustees Meeting



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*





CHAZ J. | 2012 INDUSTRIAL TECH GRAD

Workforce & Careers

Molly Dodge - Senior Vice President
of Workforce and Careers

October 2024

AGENDA

Microcredentials

Skills Training and the
IT Academy

Ivy Tech and IDOC
Contract Overview

School of Culinary Arts
and Hospitality
Management





Microcredentials

Why Microcredentials?

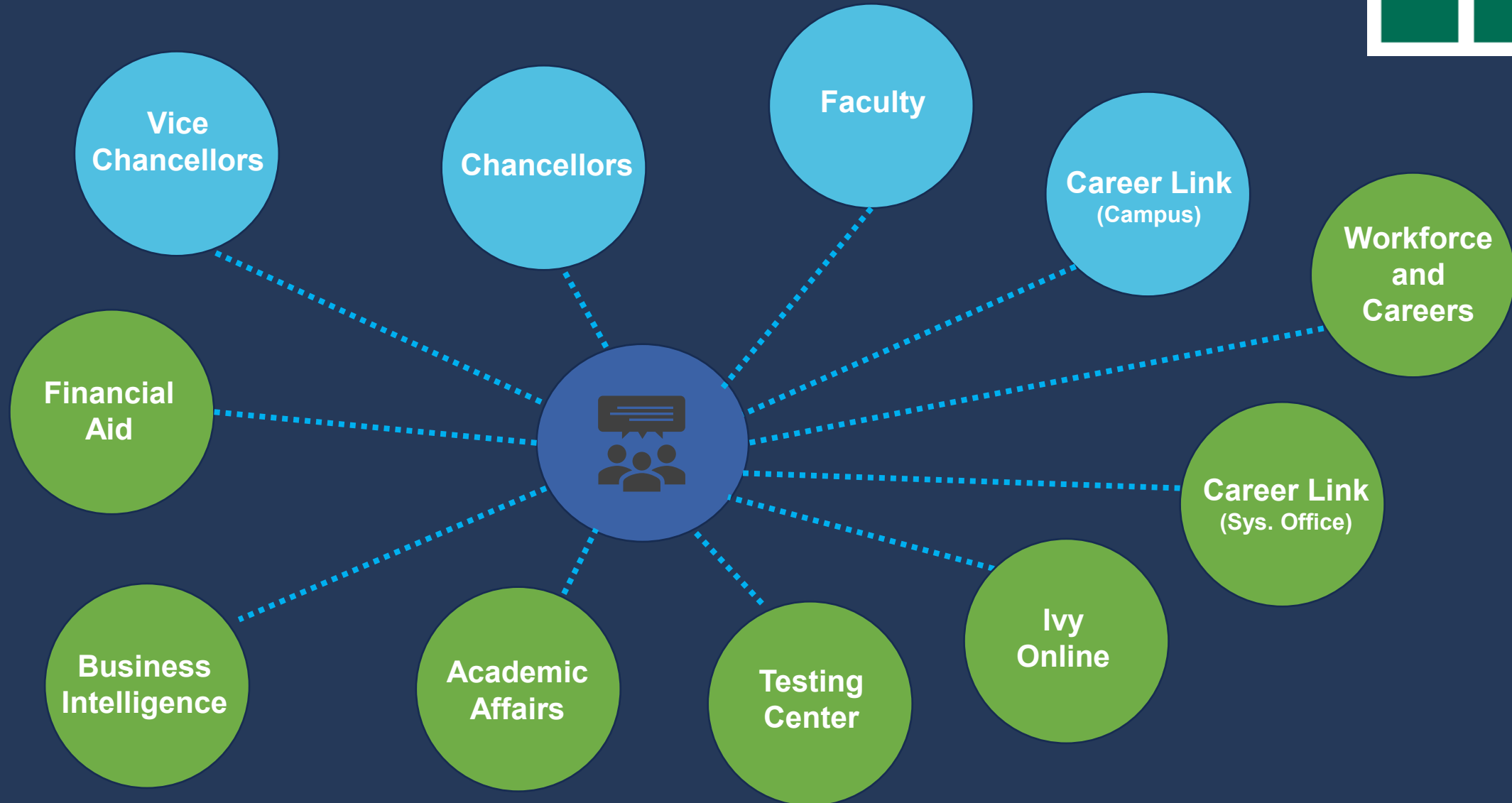


Employers: The top priority is **closing skills gaps** by providing targeted training to ensure employees have the specific skills needed for evolving industry demands.

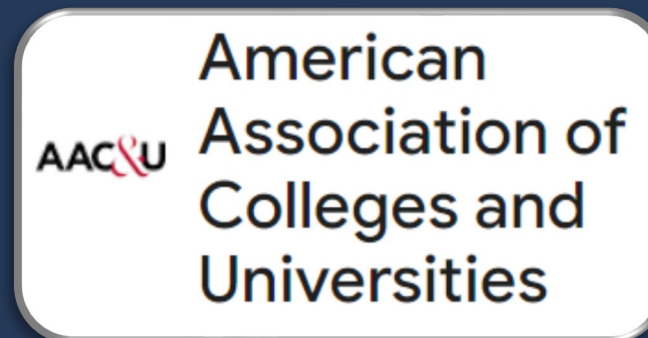
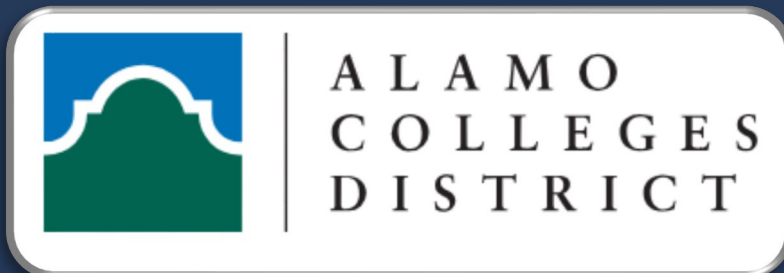
Individuals: The top priority is **career advancement** by acquiring new, relevant skills that can lead to promotions, salary increases, or job opportunities.

Ivy Tech: The top priority is **aligning with industry needs** by offering Microcredentials that meet local workforce demands, ensuring graduates are job-ready with relevant skills.

Microcredential Taskforce



National Benchmarking



Microcredential Ivy Tech Statewide Approved Definition



A Microcredential is a competency-based outcome validated through demonstrated mastery of a prescribed set of learning objectives.

Microcredentials are aligned with employer and industry needs and are developed and validated by both industry partners and internal subject matter experts, ensuring their relevance and alignment with high demand jobs and helping students develop targeted skills.

Microcredentials can be standalone, embedded, or part of more extensive postsecondary credentials.

Ivy Tech's Credential Framework



	Skills Training	Academics
Certificate of Completion	X	
Microcredential	X	
Third Party Workforce Certification	✓	✓
Short-Term Certificate (CT)		X
Long-Term Certificate (TC)		X
Associate Degree		X

Collaborative Partnerships



Education Design Lab
Designing education toward the future of work



Microcredential Toolkit



Ivy Tech's comprehensive resource for navigating Microcredentials
from design through implementation.

Guidebook



Checklist



Use Cases

Next Steps



Microcredential Pilot Phase 1 – Spring 2025



Pilot Launch



Assess and
Evaluate



Toolkit
Finalized



Test
Metadata &
Badging

Microcredential Pilot Phase 2 – Summer / Fall 2025



Lessons
Learned



+ Campus
Engagement



Identify
Offerings



Marketing
Resources



Systems &
Procedures

A person with dark skin and curly hair, wearing a white lab coat and clear safety glasses, is focused on working with electronic equipment. They are in a laboratory or workshop setting, with various cables and components visible. The background is slightly blurred, showing more equipment and a clean, professional environment.

Ivy+ IT Academy

Meeting the Demand for Skills Training

Key Milestones: Ivy+ IT Academy



Concept and
Development
under OIT



Aug.
2022

Launched Google
Certificate Training



March / April

2023

July

Pilot 2: Multi-Campus
Open Enrollment Skills
Training



March

June
2024

Pilot 3: Multi-Campus
Open Enrollment Skills
Training



Sept.

Pilot 1: Open
Enrollment
One Campus



IT Academy
Transitioned to
Career Link



Launched
Online Payment
and Registration



Integrated
Marketing
Initiative



Skills Training Considerations for Ivy Tech



Occupations Within Industries

Advanced Manufacturing

- Agbiosciences
- Aircraft/Aerospace
- Automotive/Motor Vehicle
- Consumer Products
- Electronic Components
- Energy
- Furniture and Wood Products
- Industrial Machinery
- Life Sciences
- Metals
- Polymers/Plastics

Business, Logistics, & Supply Chain

- Freight Transportation and Logistics
- Wholesale Distribution

Healthcare

- Healthcare Practitioner Offices
- Outpatient Care
- Medical and Diagnostic Laboratories
- Other Healthcare Services
- Hospitals
- Nursing and Residential Care Facilities

Traditional IT,
Software, &
Communications
Industries

Tech "Cluster": Tech Occupational Workforce Deployed Within Industry

Ivy+ IT Academy Product Pipeline



Skills Domain	Total Unique Job Postings in Indiana Aug 2023 - Jul 2024 (Lightcast)	Relevant Industry Certifications	
IT Support	16,507	CompTIA A+	Fall 2024
Network Infrastructure I	8,194	CompTIA Network+	
Cybersecurity	13,659	CompTIA Security+	Spring 2025
Network Infrastructure II	2,852	Cisco Certified Network Associate	

Future Considerations I



Skills Domain	Unique Job Postings in Indiana Aug 2023 - Jul 2024 (Lightcast)	Relevant Industry Certifications
Data Analytics (Python, R, SQL, Tableau, Power BI)	21,952	IBM Data Science Professional Certificate Power BI Data Analyst Associate Tableau Desktop Specialist
Project Management (Agile, Scrum)	11,671	Professional Scrum Master
Database Management (SQL, NoSQL, MySQL, PostgreSQL, MongoDB)	10,108	MongoDB Associate Developer Microsoft Certified: Azure Administrator Associate
Front-End Development (HTML, CSS, JavaScript, React, Angular)	9,967	IBM Full Stack Software Developer Professional
Cloud Computing (Microsoft Azure, AWS, Google Cloud)	8,135	Microsoft Certified: Azure Fundamentals AWS Certified Cloud Practitioner Google Cloud Certification

Future Considerations II



Skills Domain	Unique Job Postings in Indiana Aug 2023 - Jul 2024 (Lightcast)	Relevant Industry Certifications
DevOps (CI/CD, Docker, Kubernetes)	5,205	Docker Certified Associate (DCA) Certified Kubernetes Administrator (CKA)
Back-End Development (Node.js, Django, Flask, Java, Spring Boot)	4,706	PCAP – Certified Associate Python Programmer Oracle Certified Associate, Java SE 8 Programmer
Linux	2,405	Linux Professional Institute - Linux Essentials
ServiceNow	1,593	ServiceNow System Administrator
Windows Server	791	Microsoft Certified: Windows Server Hybrid Administrator Associate

A photograph of an industrial worker, Chaz J., wearing a yellow hard hat with a headlamp, safety glasses, and an orange high-visibility jacket. He is smiling and looking towards a woman on his right, who is also wearing a yellow hard hat and safety glasses. The background shows a large industrial facility with various pipes, structures, and equipment. A dark blue horizontal bar is overlaid across the middle of the image, containing the title text.

IDOC Contract Overview

Ivy Tech's IDOC Hub



Ivy Tech Madison Cabinet

Chancellor: Dr. Amanda Harsin

HR Vice-Chancellor: Cary Strouse

Finance Vice-Chancellor: Bridget Leach

State Director of Correctional Education: Amber Finnegan

General Contract Overview



Madison Ivy Tech serves as the subcontractor for two IDOC contracts to provide adult basic education and vocational training.



141 Full-Time Employees
15 Adult Correctional Facilities
Over 5,600 Offenders Enrolled



Federal Funding of \$67M over four years supporting a prescribed set of programs.
DWD → DOC → Ivy Tech



Ivy Tech serves as the re-entry engine for educational and career opportunities for incarcerated students.

IDOC Programs Offered

- Adult Basic Education
- Automotive Technology
- Barbering
- Basic Construction
- Building Trades
- Business Technology
- Coding
- Cosmetology
- Culinary Arts
- Horticulture
- Logistics
- RV Technical Institute
- Welding



Year 1: 2021-22 Metrics



	ABE Enrollment	
	ABE Completions	
	Measurable Skills Gain	
	Vocational Enrollment In-custody	
	Vocational Completions In-custody	

Year 2: 2022-23 Metrics



	ABE Enrollment	
	ABE Completions	
	Measurable Skills Gain	
	Vocational Enrollment In-custody	
	Vocational Completions In-custody	

Big Wins 2021-22 and 2022-23

- Twelve New Staff
- Data Collection and Standardized Reports
- Minority Business Procurement



Year 3: 2023-24 Metrics



	ABE Enrollment	
	ABE Completions	
	Measurable Skills Gain	
	Vocational Enrollment In-custody	
	Vocational Completions In-custody	

Big Wins 2023-24



- 100% Teachers with Computers and Internet
- Transitioned to GED
- Students in Banner System
- Staff Leadership Training
- Tutoring Scaled to All Facilities
- Open Positions Reduced by 12.5%
- High Gallup Scores
- Professional Development to Upskill New Teachers
- 1,149 In-Custody Certifications Awarded
- Prison Education Program for Pell Approved



Year 4: First Quarter 2024



ABE Enrollment

First Qtr.
1413

45% of
Annual Goal



ABE Completions

First Qtr.
141

19% of
Annual Goal



Measurable Skills Gain

First Qtr.
48%

120% of First
Qtr. Goal



Vocational Enrollment In-custody

First Qtr.
1158

46% of
Annual Goal



Vocational Completions In-custody

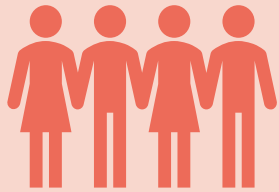
First Qtr.
350

19% of
Annual Goal

Out-Custody Training Aligned to Indiana's Targeted Industries



771
Students



720
Completions



93%
Completion
Rate



Campuses: Columbus - Fort Wayne – Madison - South Bend - Terre Haute - Valparaiso

Data 2021 to Present

Next Steps



- Seek Contract Renewals for July 1, 2025
- Prison Education Programs for Pell
- Seek IDOE Approval
 - Madison: Business Administration Certificate
 - Putnamville: Automotive Certificate / Technical Certificate





School of Culinary Arts and Hospitality Management



Vision

- Premier Education Destination
- Innovative Curriculum
- Strong Industry Partnerships
- State-of-the-Art Facilities
- Community Engagement
- Global Learning Opportunities
- Research and Innovation
- Alumni Network and Mentorship



Implementation Timeline



Planning Phase

July to August 2024

Project Plan
Project Team
Stakeholder Meetings
Secure Resources
Formalize Partnerships

Development Phase

September 2024 to June 2025

Marketing Campaigns
Promotional Events
Internships / Externships
Guest Lecturers
Sponsorship

Evaluation Phase

January 2025 +

Student and Industry Feedback
Adjust Strategies and Plans
Report Outcomes and
Success Metrics to
Stakeholders

Mini-kickoff Events



Indianapolis
Private Dinner
October 10



South Bend
Chili Cookoff
October 6



Muncie
Soup Crawl 2024
October 3



Bloomington
HOSP 212 Final
Project Showcase
October 10



Lake County
Ribbon Cutting and
Dinner Event
October 8



Fort Wayne
A Reason to Taste
September 20



THANK YOU!



IVY TECH

COMMUNITY COLLEGE



Academic and Student Experience

October 2024

State Board of Trustees

AGENDA

- 1 Enrollment Overview
- 2 Retention Pipeline
- 3 Free Summer High School Programs





Enrollment Overview:

Shakira Grubbs

Interim Vice President for Recruitment & Enrollment Management



2024–2025 Total Headcount



Current Total Headcount (Unduplicated)	Annual Goal	Distance to Goal
164,119 +4.4%	185,000	20,881

Undergraduate (Credit-Bearing)	Dual Credit	Skills Training
85,593 +7.3%	77,653 +4.2%	7,326 -8.1%

FTE = 25,091 +5.0%

Fall 2024: Undergraduate

(Point in Time; Credit-Bearing Enrollment)



Headcount: +5.5%, FTE: +3.3%

Student Type	Head Count	% Change	FTE	% Change
Continuing	31,896	5.4%	18,699.4	3.8%
Dual Enrollment	5,404	8.1%	1,833.9	6.6%
Guest	1,641	-11.0%	495.2	-5.2%
New First Time – Adult	3,123	4.9%	1,735.9	3.4%
New First Time – Trad.	7,098	-3.5%	4,921.8	-5.4%
Readmit	5,059	2.5%	2,699.1	3.8%
Transfer In	2,864	26.7%	1,720.8	25.5%

As of 9/20/24



Applicant Conversion Strategy

Market Segmentation Student Type:

- Conversion-not a one size fits all approach.
- Case management approach.
 - **NFT Traditional Ages 19-24:**
 - Partnership with Marketing on a direct, digital campaign.
 - Male Applicants
 - **Hispanic and Latino Applicants:**
 - 8% Latino/Hispanic population in Indiana.
 - Diversity, Equity, and Belonging + Marketing on an outreach campaign.
 - Factors:
 - Conversion of applicants tied to assistance with economic and social resources.
 - Intentional outreach to Hispanic and Latino communities.

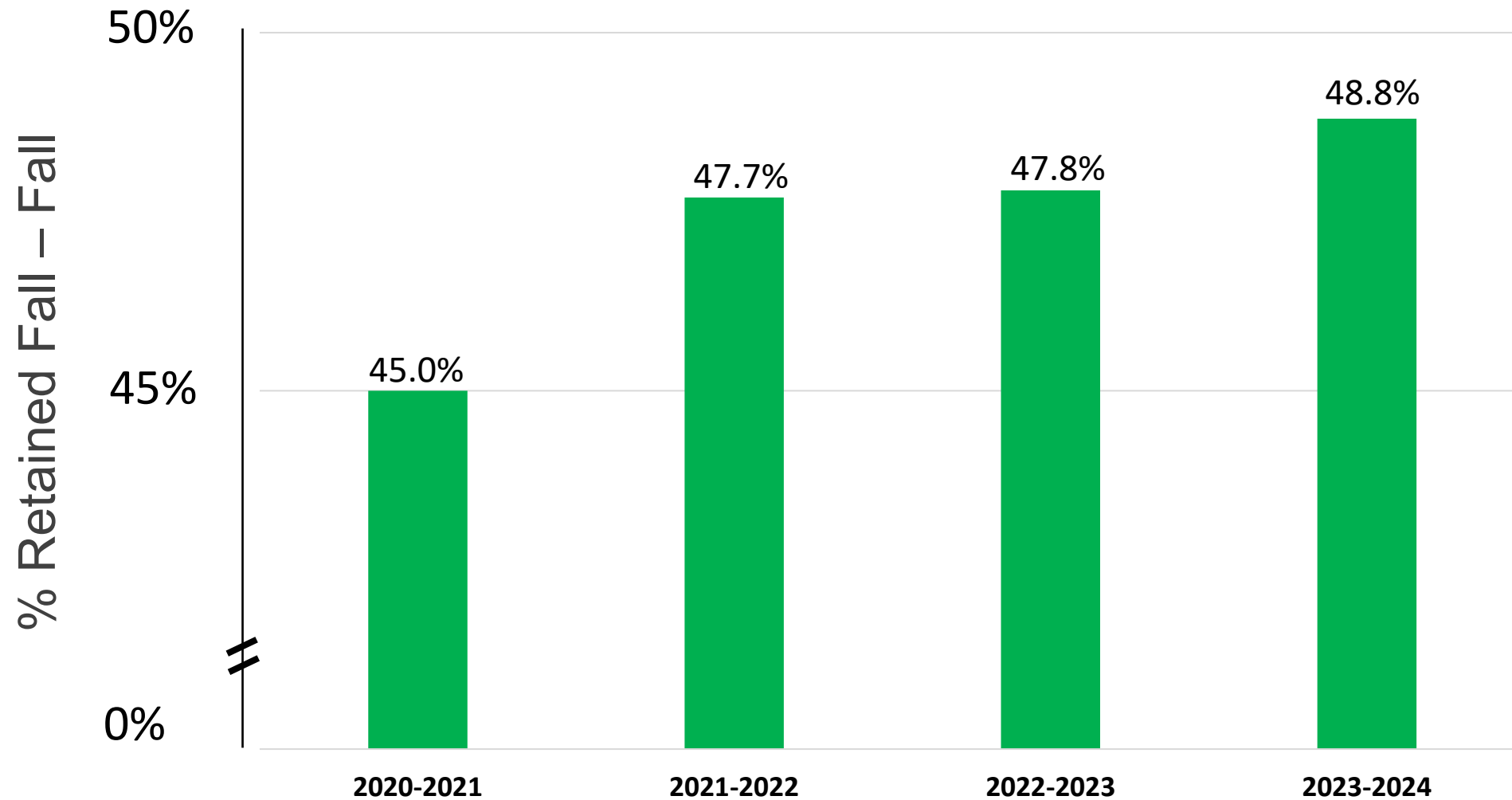


Retention Overview:

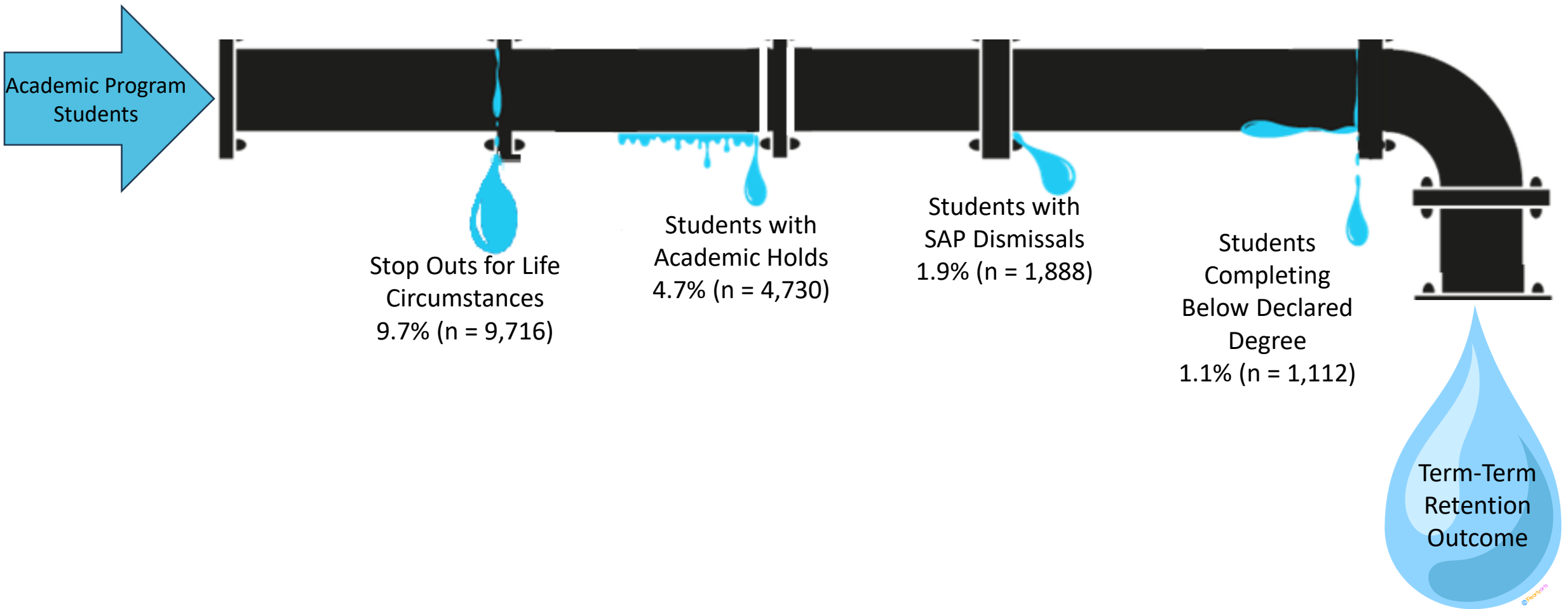
Bryan Hamann, PhD

Interim Vice President for Student Success & Retention

Fall – Fall Retention (Point in Time)



Retention Overview





Student Pathways: Outgoing

Following Enrolled Students Fall to Fall with Emphasis on Outgoing Outcomes

Pathway

- Success Fall to Fall Detail
- Outgoing Fall to Fall Detail

At the end of a full academic year, students fall into the following categories:

25.1%

Unknown, Not Registered

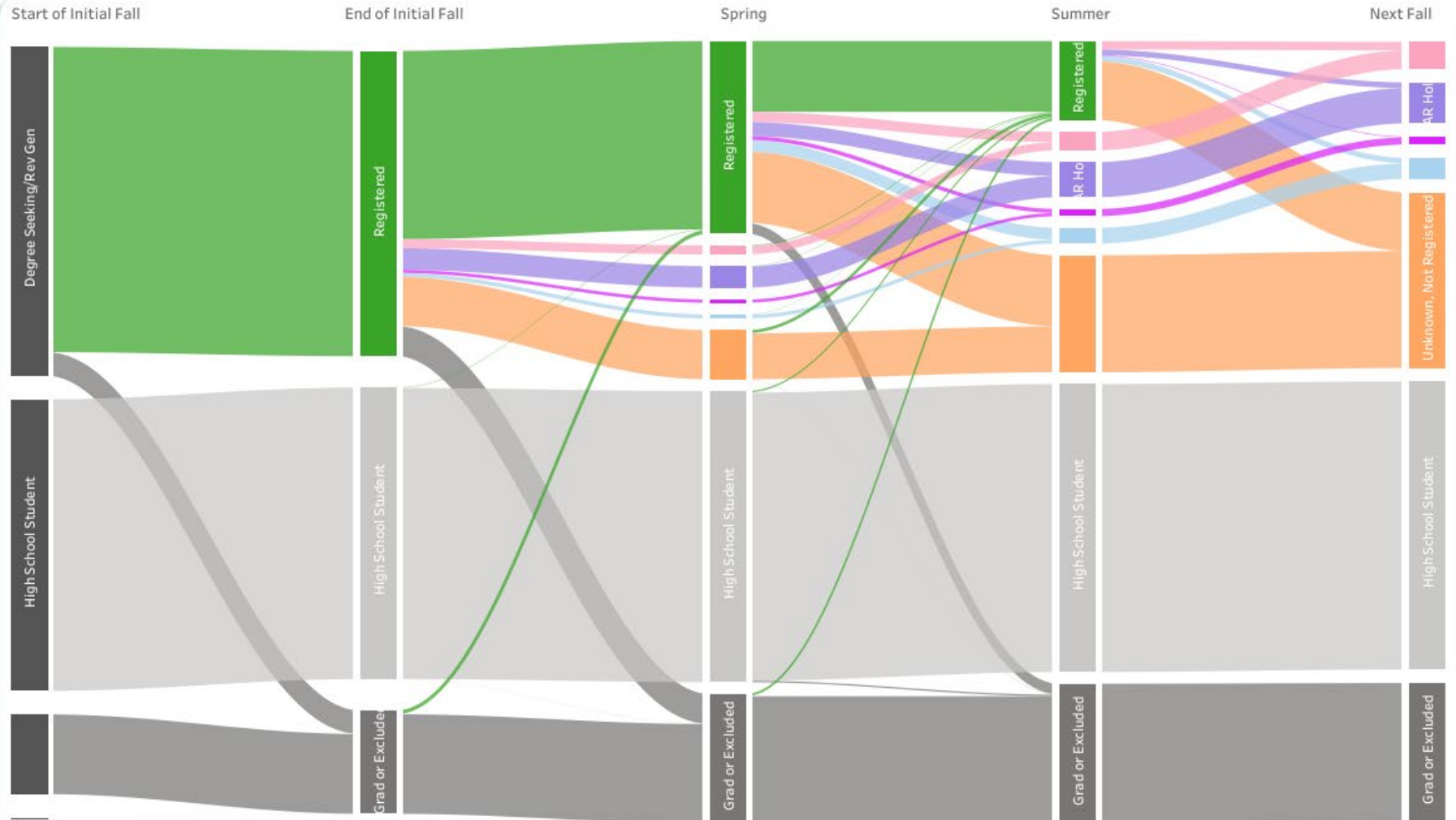
Transfer

10.8%

Hold or Dismissal

3.0%

Graduate Below Declared



Academic Year
2023-24
Next Fall Outcome
All
Initial Fall Cohort
All
Initial Fall Rollup Campus
All
Initial Fall Rollup Program
All
Initial Fall Population Reconcile
All
Initial Fall Student Attribute Code
*All Attributes
Outcomes
Registered
SAP Terminated
AR Hold
Academic Dismissal/RH
Graduate Below Declared
Transfer
Unknown, Not Registered
High School Student
Grad or Excluded
Ethnicity
All



Strategies Transforming Retention

- Student Wrap Around Services
- IvyAchieves Program
- 4DX Focus on Retention
- IvyConnect Student Success & Support platform

IvyConnect: Student Success & Support

View of a Student Support Network Member





Search...



 Student Success Hub

Home

Con...

Elizabeth

TASKS

1

ALERTS

1

APPOINTMENTS

1

Last Appointment: Jul 25, 2024

Key Details

Registration

Key Details

C-Number

Admit Type

Transfer-Previous College

Case Record

00496825

Advisor Name

Parker Hilliard

Student Type

Continuing

Student Status

Active

Contact

+ Follow

View Case

Create Note

Celebration

C-Number

Student Type

Continuing

Student Status

Active

Phone (3)

Email (2)

@ivytech.edu

Details

Academics

Connections

Success Score

Student Success Score: 72 out of 100

Admit Type

Transfer-Previous College

Full-Time/Part-Time

GPA

4

Academic Standing

Good Standing

FA Requirements

false

Registration Hold

false

Student Population

Continuing

Part of Term

1st 8 weeks

SAP Status

Good Standing

Applied for FAFSA

false

Paid Status

Not Paid

Future Term

false

Contact Information

More

Contact Preferences

Preferred Contact Method

ITCC Email

@ivytech.edu

Do Not Call

Do Not Contact

Schedule for Others

SSH Appointment Manager

A photograph of a man and a woman in an office. The man, with grey hair and a beard, is wearing a black polo shirt with "IVY TECH COLUMBUS CAMPUS" on it. He is leaning over a desk, looking at a laptop. The woman, with brown hair tied back, is wearing a blue long-sleeved shirt and is typing on the laptop. The background shows a modern office with green walls and large windows.

Dr. Katie Lash
Vice President, K-14 and Strategic Initiatives

K-14 Update

A close-up photograph of a person's hands typing on a laptop keyboard. The person is wearing a blue long-sleeved shirt. The laptop is silver and is on a white desk. The background is slightly blurred, showing an office environment.

Indiana College Core



200!

High School
Partnerships



Next Level Programs of Study (NLPS)



5,873
CTE Credentials
Earned 23-24



Next Level Programs of Study

**INDIANA IS RETHINKING CAREER
AND TECHNICAL EDUCATION!**

With Next Level Programs of Study, CTE can provide both exploration and preparation for a future career.

What is a Program of Study?

A more comprehensive and structured approach to offering CTE that includes stronger course sequences, greater career resources, improved professional development for instructors, and direct connections between secondary and postsecondary education.



Free Summer High School Programs



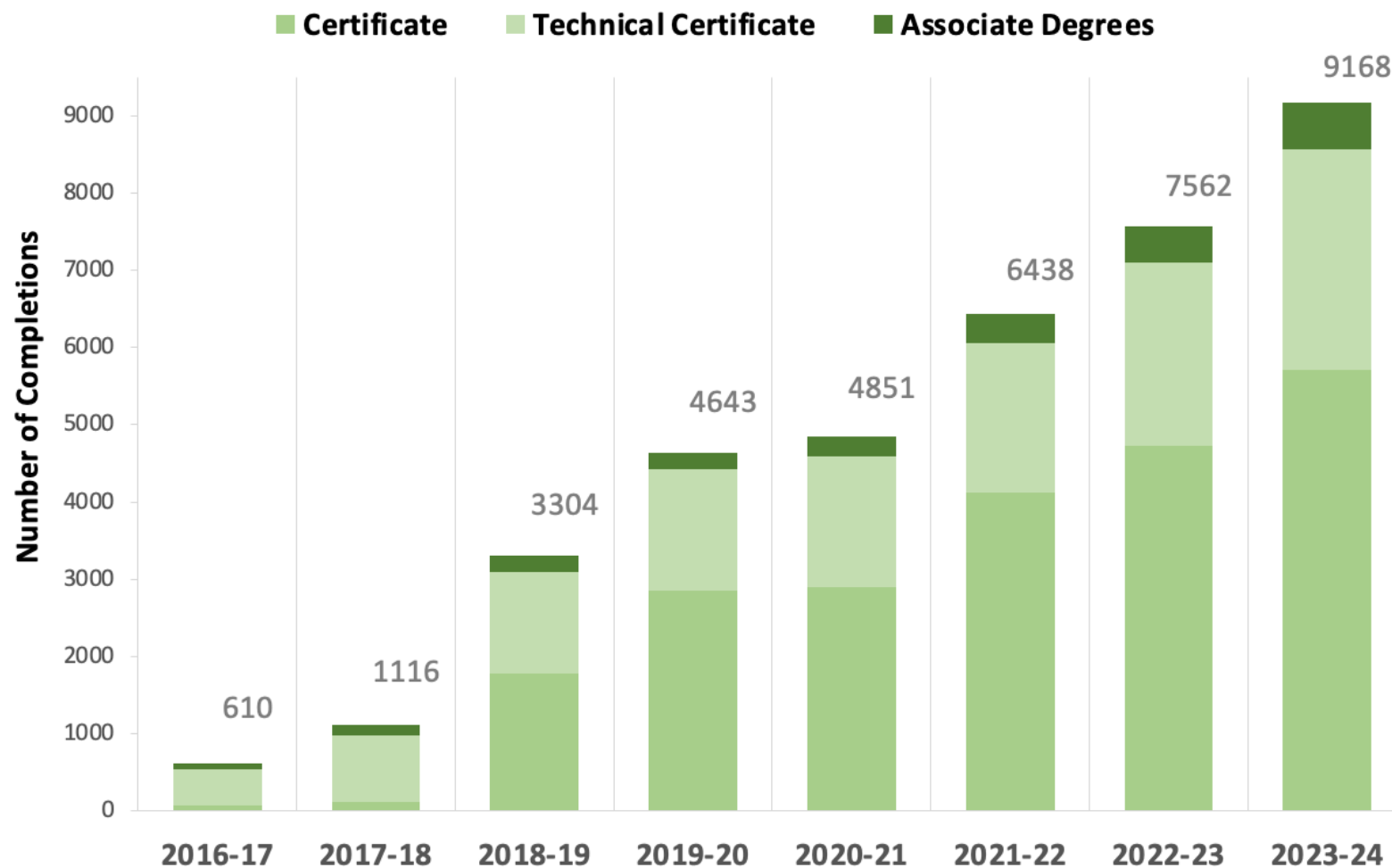
8,992

High School
Students Served





Ivy Tech Community College Statewide K-14 Completions by Completion Type



Appendix A

Fall 2024 ENROLLMENT DATA

(Undergraduate: Revenue
Generating/Academic Programs)



Fall Enrollment (Point in Time) (Undergraduate = Academic Program Headcount) Gender



	Headcount	% Change from 2023	FTE	% Change from 2023
Female	35,648	4.73%	19,989.3	3.54%
Male	27,942	6.70%	14,170.3	3.16%
Not Reported	1,102	1.75%	543.9	-3.36%

Data pulled 9/20/24

Fall Enrollment (Point in Time) (Undergraduate = Academic Program Headcount) Race/Ethnicity



	Headcount	% Change from 2023	FTE	% Change from 2023
American Indian or Alaskan Native	449	16.93%	240.6	13.43%
Asian	1,723	13.80%	956.0	12.80%
Black or African American	9,531	7.09%	5,119.2	7.55%
Hispanic/Latino	2,120	-11.85%	1,120.9	-17.18%
Native Hawaiian/Pacific Islander	147	1.38%	77.4	-3.41%
Two or More Races	2,593	-2.08%	1,479.4	-4.42%
Unknown	5,254	24.44%	2,380.5	28.30%
White	41,875	4.34%	23,329.4	1.65%

Data pulled 9/20/24

Fall Enrollment (Point in Time) (Undergraduate = Academic Program Headcount) Age



Age	FTE	% Change from 2023
<18	1,852.5	4.99%
18-19	8,005.3	-1.55%
20-21	5,772.0	.69%
22-24	5,093.3	6.87%
25-29	5,063.4	5.51%
30-34	3,442.1	1.79%
35-39	2,288.4	9.99%
40-44	1,452.6	9.03%
45-49	873.8	5.76%
50-54	519.7	8.72%
55-59	233.8	5.33%
60-64	75.9	19.64%
>64	30.1	8.02%

Data pulled 9/20/24

Fall Enrollment (Current FTE) By Campus



	Value	Change	% Change
Anderson	797.3	-11.6	-1.44%
Bloomington	1,889.4	-66.0	-3.38%
Columbus	1,730.4	92.5	5.65%
Evansville	1,823.9	-52.0	-2.77%
Fort Wayne	3,323.2	43.1	1.31%
Hamilton County	992.2	96.5	10.77%
Indianapolis/Lawrence/Pl..	7,433.2	363.3	5.14%
Kokomo	1,286.5	29.9	2.38%
Lafayette	2,009.1	1.6	0.08%
Lake County(Gary/E Chic/..	1,973.0	80.1	4.23%
Lawrenceburg	623.6	-51.2	-7.59%
Madison	473.7	26.5	5.92%
Marion (Grant County)	468.4	40.7	9.51%
Muncie	1,474.1	161.7	12.32%
Richmond	641.6	-33.8	-5.00%
Sellersburg	1,906.5	137.6	7.78%
South Bend/Elkhart	2,269.9	256.3	12.73%
Systems Office	4.1	0.1	3.33%
Terre Haute	1,871.9	-0.9	-0.05%
Valparaiso	1,711.4	-16.9	-0.98%

Data pulled 9/20/24

Fall Enrollment (Current Headcount) By Campus



	Value	Change	% Change
Anderson	1,392.0	-38.0	-2.66%
Bloomington	3,421.0	-169.0	-4.71%
Columbus	3,094.0	322.0	11.62%
Evansville	3,500.0	-69.0	-1.93%
Fort Wayne	6,410.0	324.0	5.32%
Hamilton County	1,615.0	167.0	11.53%
Indianapolis/Lawrence/Pl..	14,458.0	1,100.0	8.23%
Kokomo	2,218.0	133.0	6.38%
Lafayette	3,480.0	159.0	4.79%
Lake County(Gary/E Chic/..	3,703.0	190.0	5.41%
Lawrenceburg	1,256.0	-44.0	-3.38%
Madison	1,031.0	63.0	6.51%
Marion (Grant County)	904.0	78.0	9.44%
Muncie	2,362.0	208.0	9.66%
Richmond	1,261.0	57.0	4.73%
Sellersburg	4,074.0	273.0	7.18%
South Bend/Elkhart	4,096.0	454.0	12.47%
Systems Office	17.0	5.0	41.67%
Terre Haute	3,312.0	87.0	2.70%
Valparaiso	3,088.0	83.0	2.76%
Total	64,692.0	3,383.0	5.52%

Data pulled 9/20/24

Appendix B

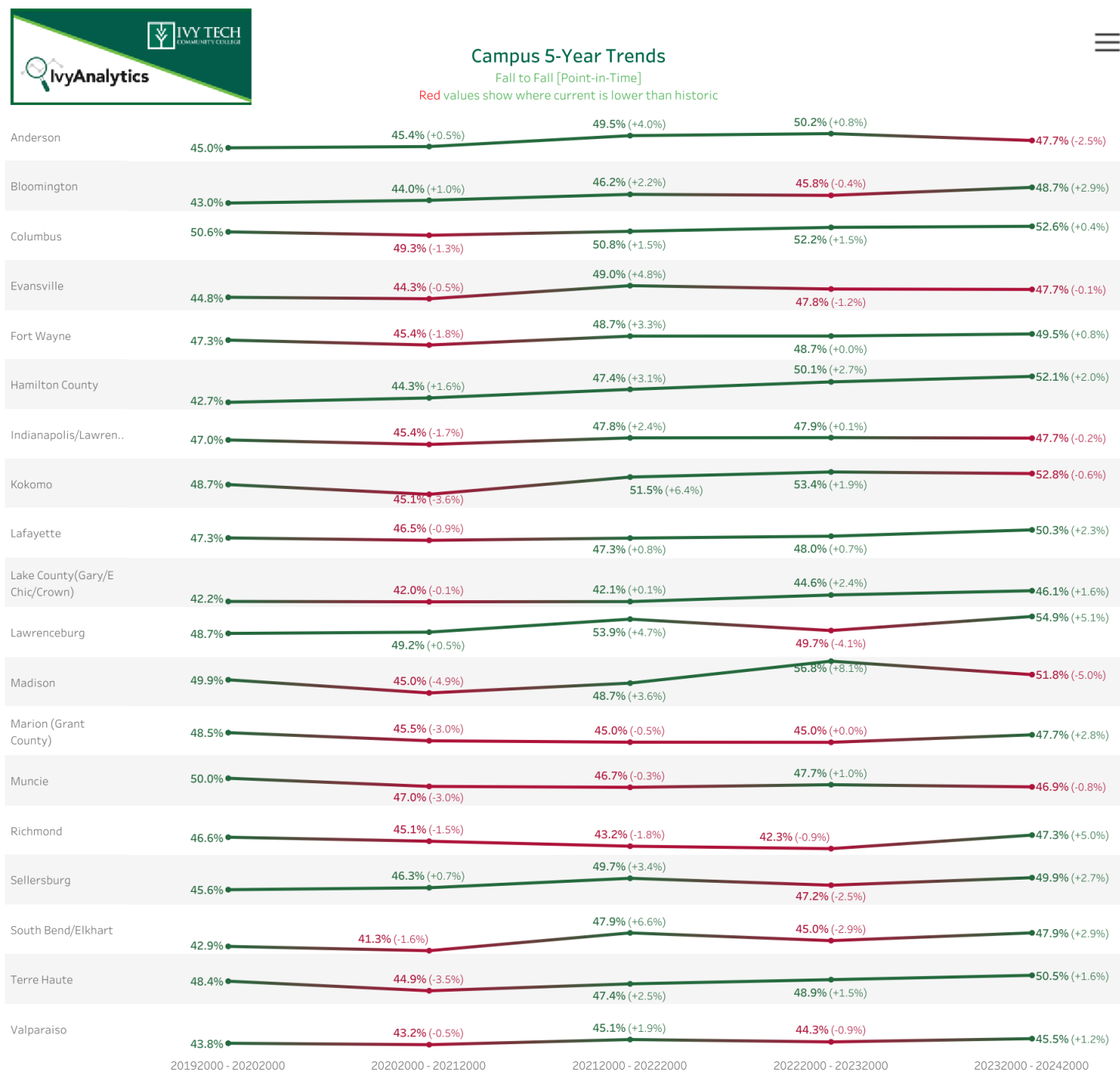
Fall – Fall RETENTION DATA

(Undergraduate: Revenue
Generating/Academic Programs)



Fall – Fall Retention (Point in Time) Progress by Campus Past 5 Years

Data pulled 9/20/24

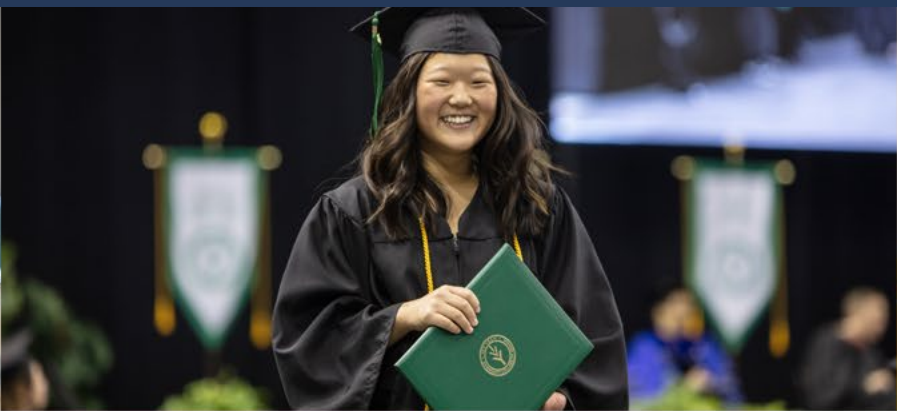


THANK YOU!



IVY TECH

COMMUNITY COLLEGE



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*





October 2024
State Board of Trustees

Finance & Business Affairs Committee



AGENDA

- 1 FY 2024 Year-End Financial Position
- 2 Campus Financial Metric Update FY 2024
- 3 FY 25 Budget Update
- 4 Natural Gas Procurement
- 5 State Finance Overview
- 6 Foundation Update



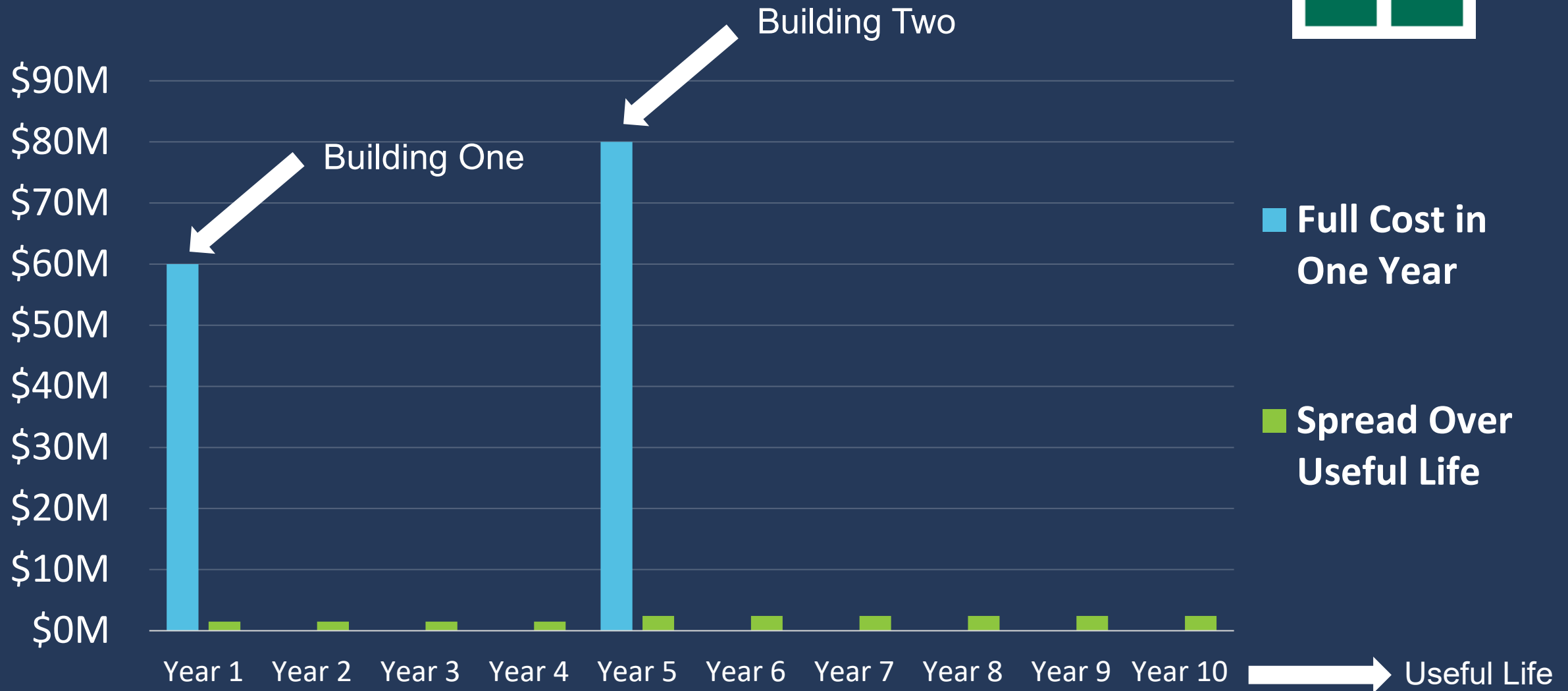


Finance & Business Affairs

FY 2024 Year-End Financial Position



What is depreciation?



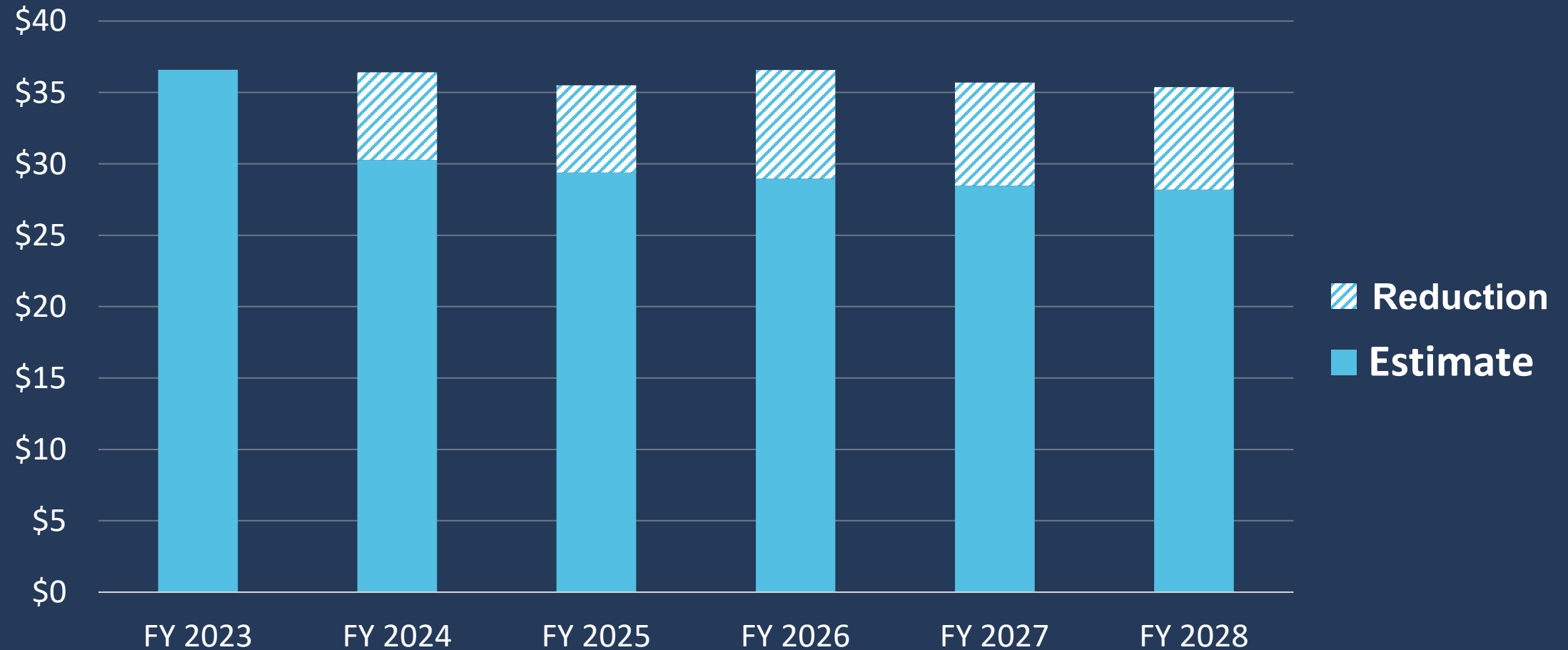
Depreciation - Useful Life Updates



- 39 buildings
- 634 capital improvement projects
- \$6.1M reduction in first year

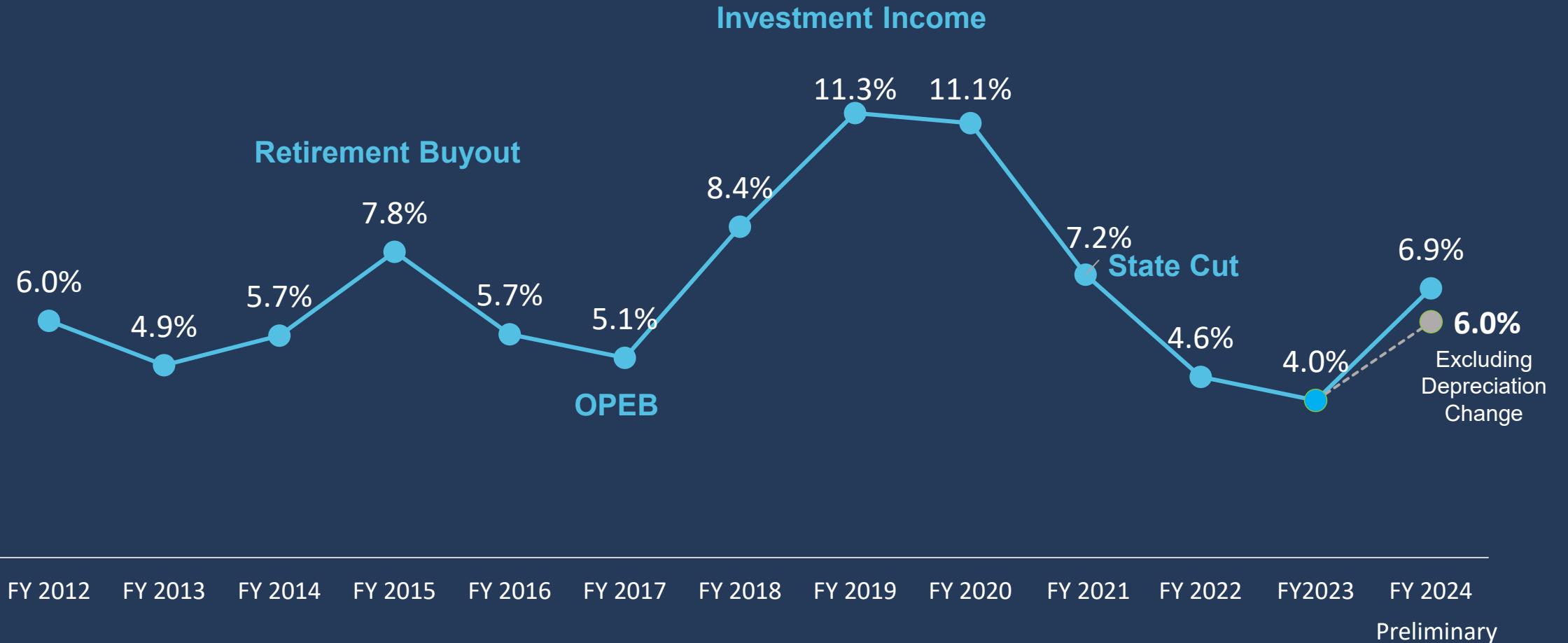
Estimated Depreciation Reduction

Millions



Operating Margin

Fitch



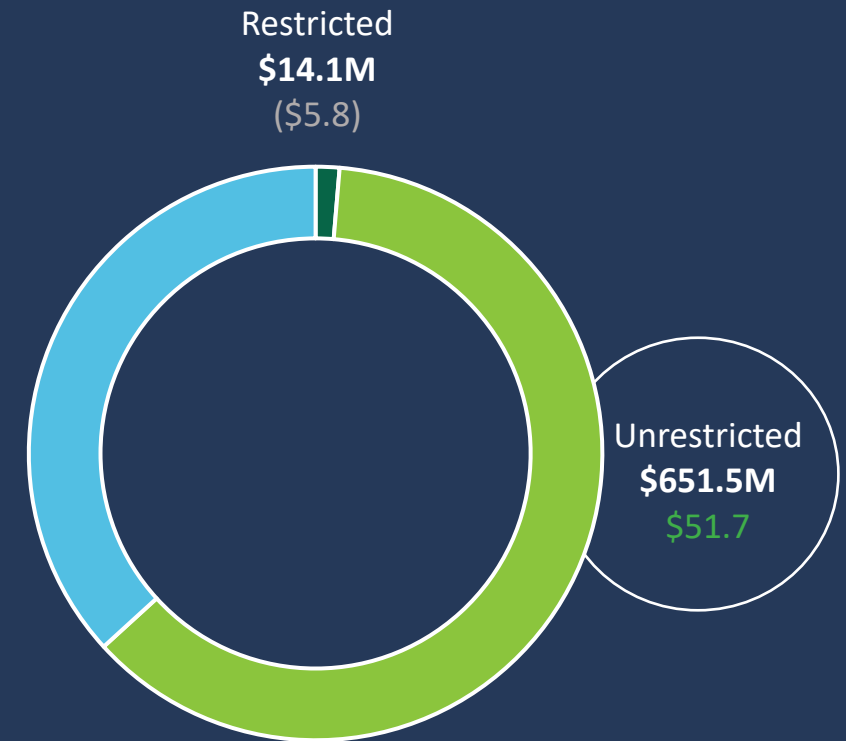
Total Net Position Increase \$51.9M

FY 23 to FY 24

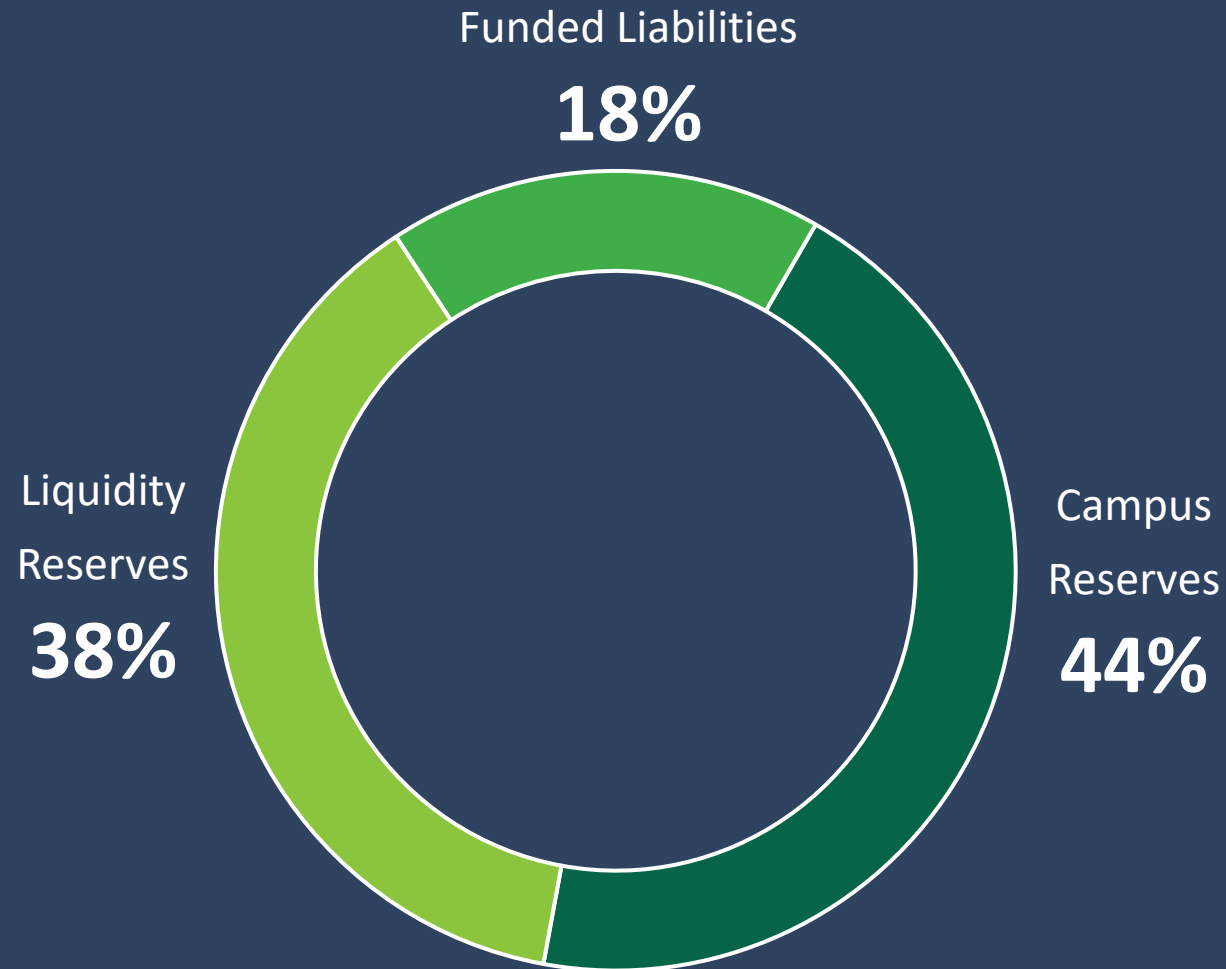


Total Assets	\$1.416B
- Total Liabilities	\$364M
= Total Net Position	\$1.052B

Net Investment in
Capital Assets
\$387.0M
\$6.0



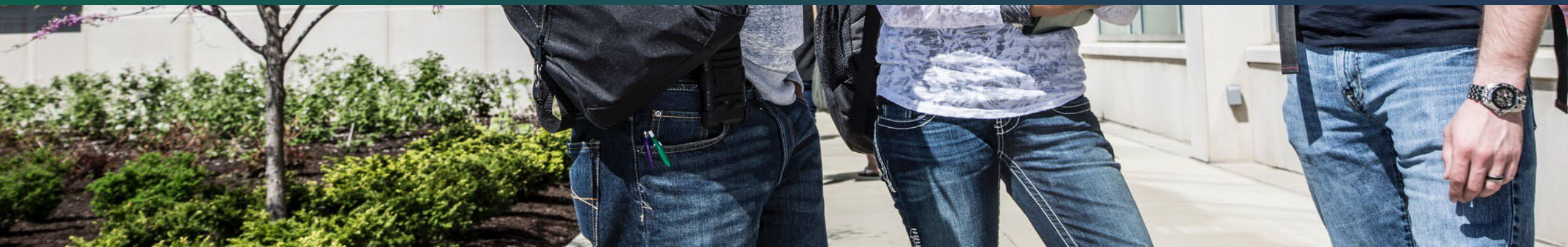
FY 2024 Unrestricted Net Assets





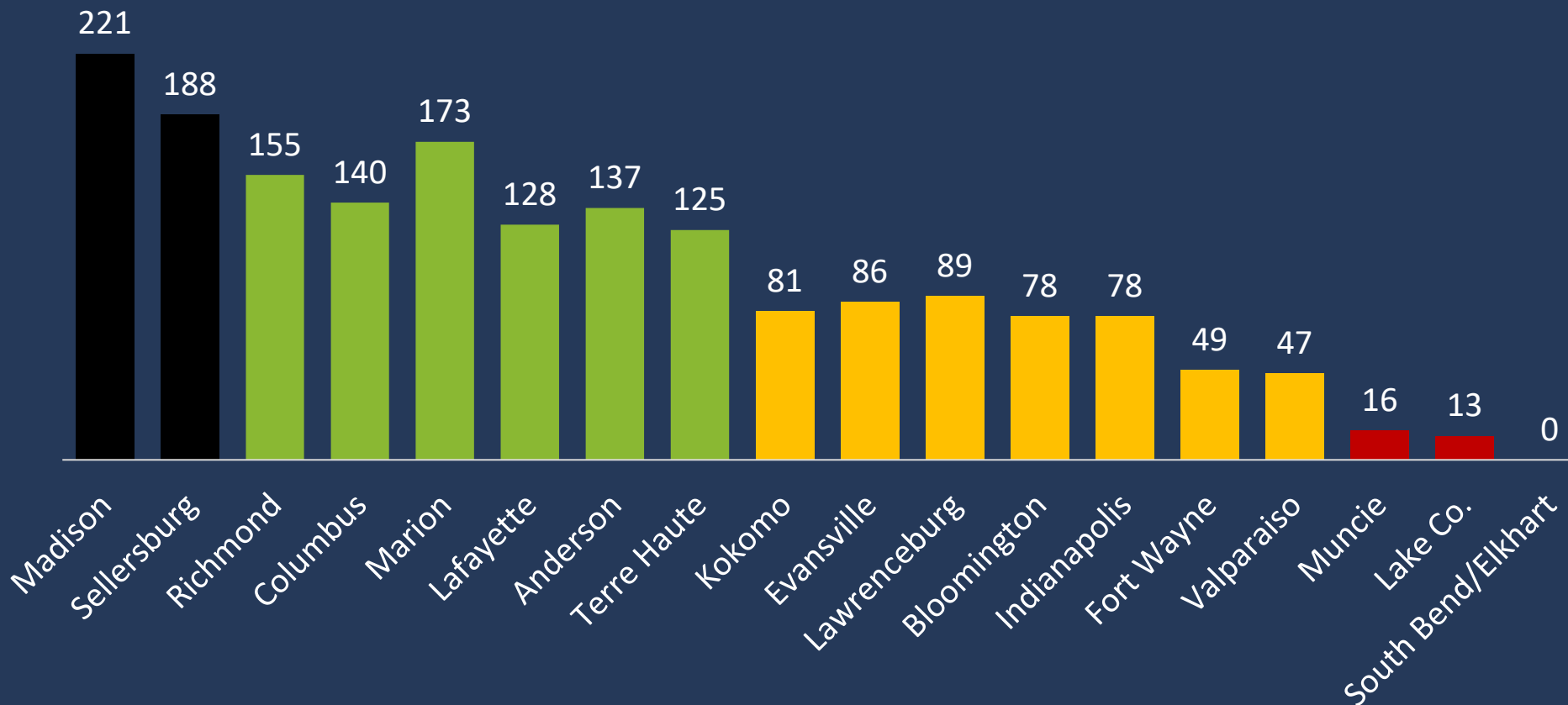
Finance & Business Affairs

Campus Financial Metric Update FY 2024



Campus Financial Metric Update

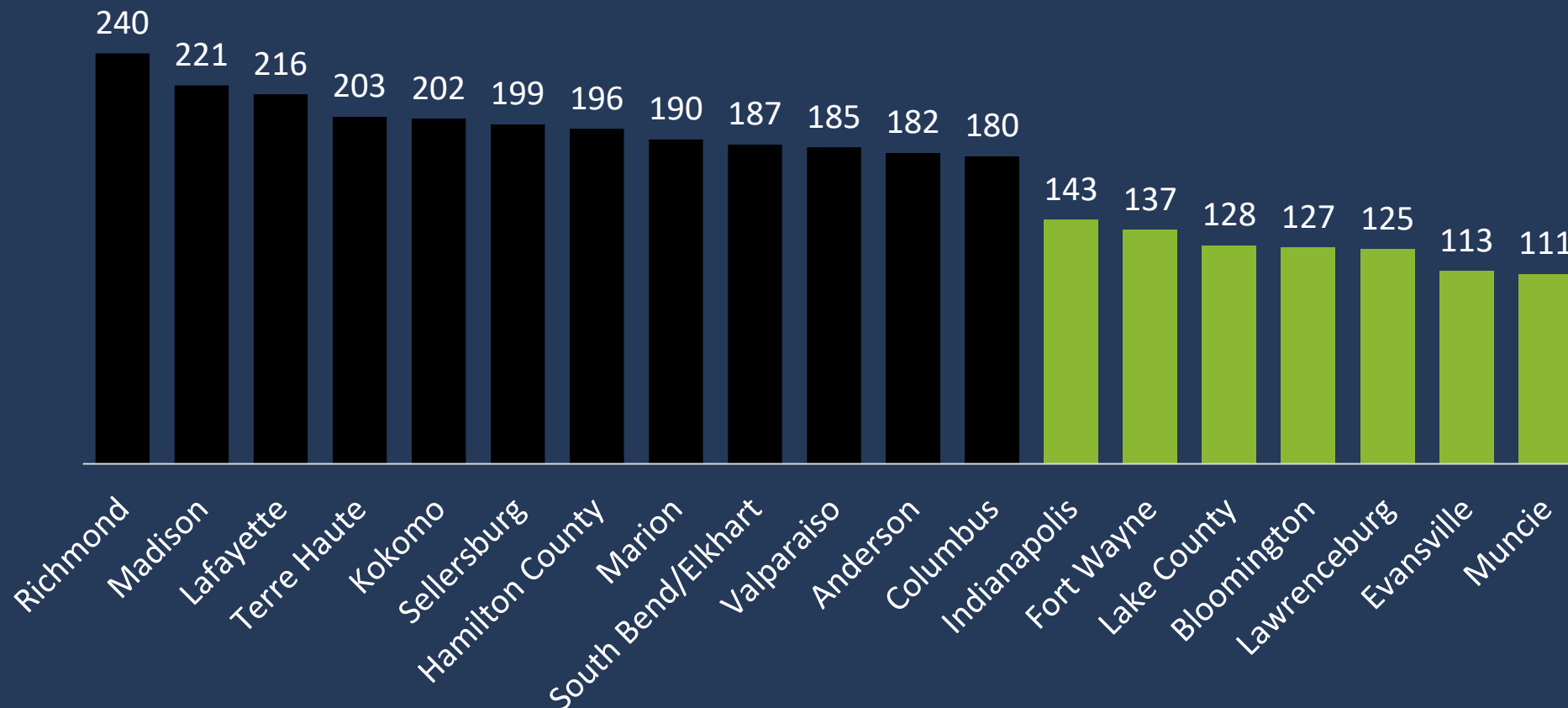
FY 2017



Black 180+
Green >89
Yellow >30
Red < 30 days

Campus Financial Metric Update

FY 2025

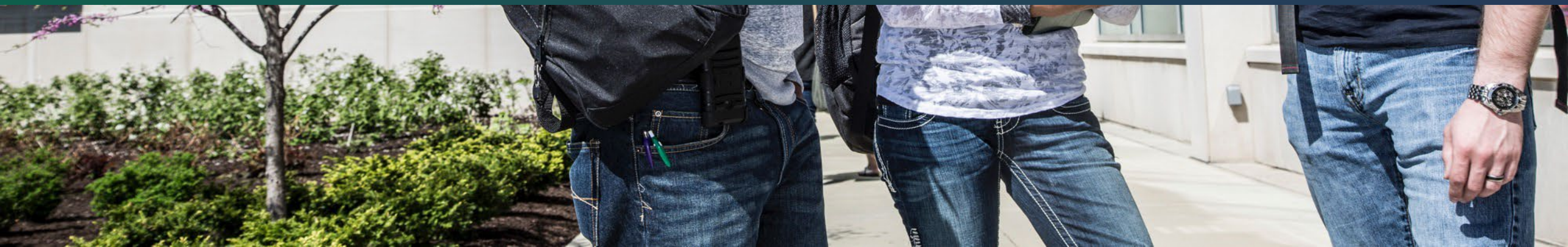


Black 180+
Green >89



Finance & Business Affairs

FY 2025 Budget Update



FY 2025 Operating Revenue

August 2024 (millions)



FY 24 Adopted Budget

\$191M

Adjusted Revenue Budget

\$192M

Actual Revenue

\$203M

FY 2025 Operating Expenses

August 2024 (millions)



FY 24 Adopted Budget

\$108M

Adjusted Expense Budget

\$109M

Actual Expenses

\$104M



Finance & Business Affairs

Natural Gas Procurement



Natural Gas Procurement



What: Natural Gas – Fixed Pricing Contract

Term: Up to 2 Years

Why: Budget Predictability



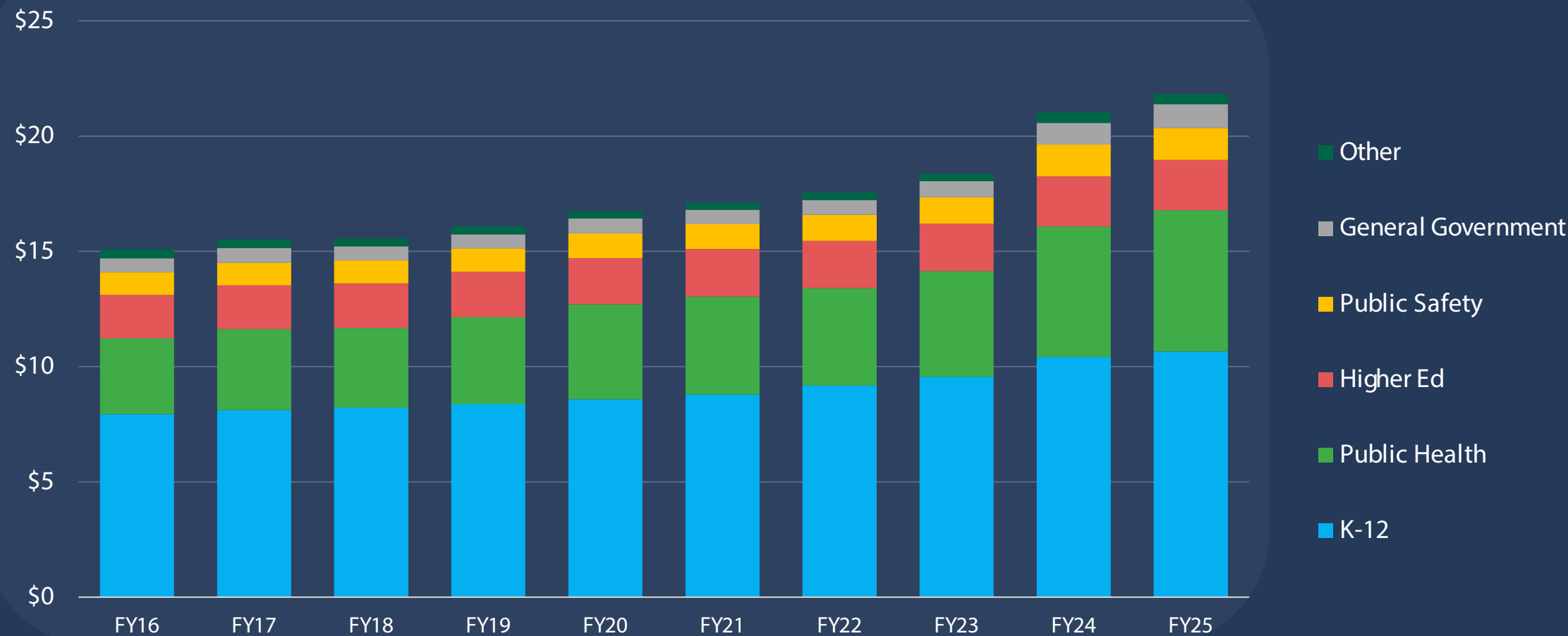
Finance & Business Affairs

State Finance Overview



General Fund Operating Appropriations

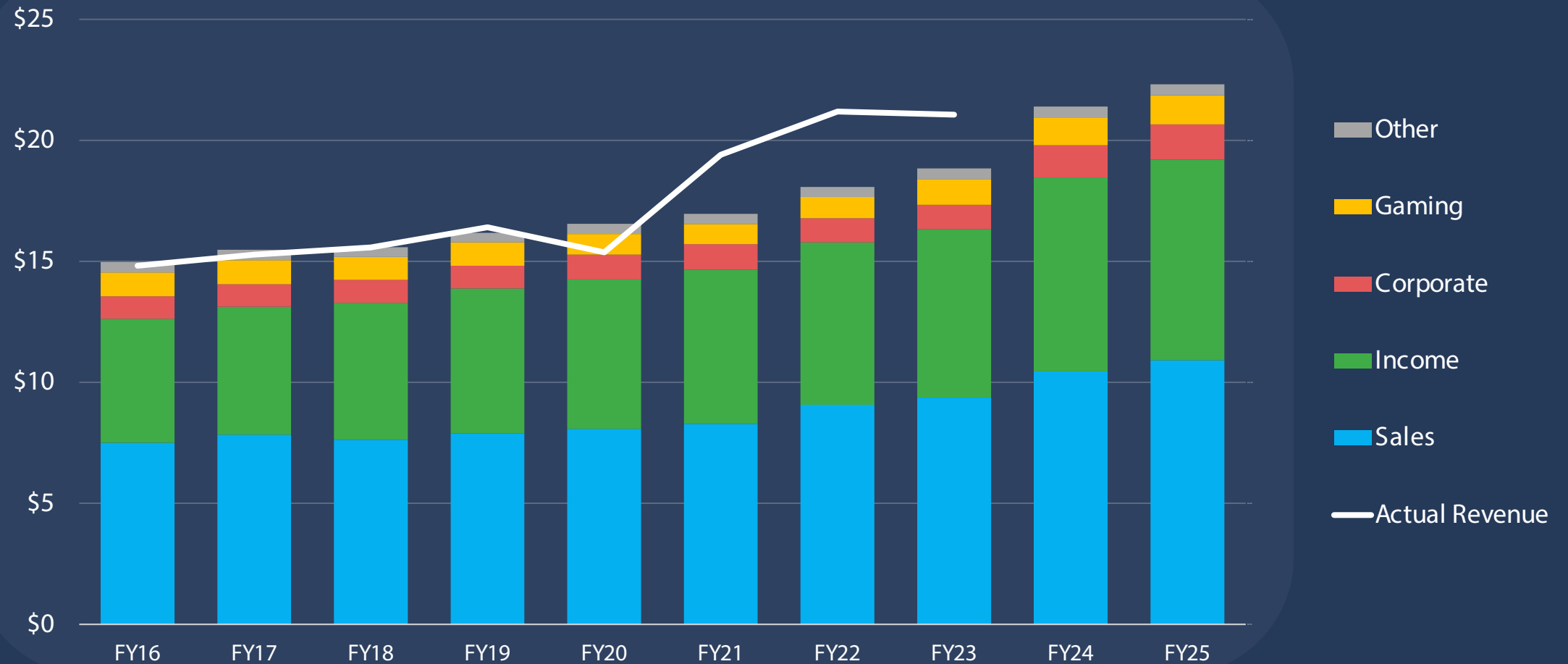
in billions





General Fund Revenue

in billions





Revenue Forecast Methodology

Sales Tax

Sales & Use Tax	
Indiana Personal Income Net of Transfer Payments Per Household	
Prior Fiscal Year Home Sales	Prior Fiscal Year Personal Savings
U.S. Household Financial Obligation Ratio	
Ind Household Net Worth per Household	

Other Adjustments

Sales & Use Tax:

- ❖ Sales tax collections from remote sellers
- ❖ Marketplace facilitators required to collect Sales tax starting FY 2020

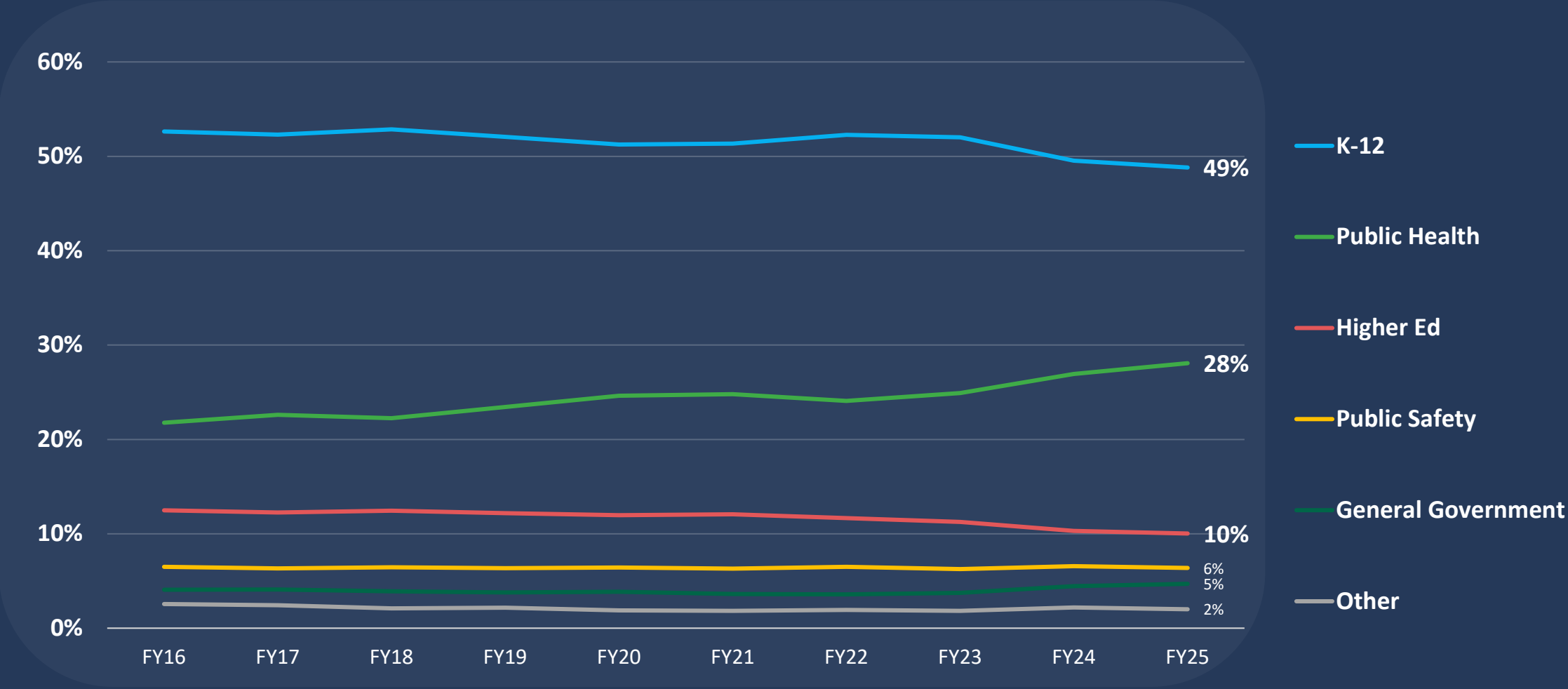
Individual Income Tax

Withholdings	
Indiana Adjusted Wages & Salaries	
Prior Year Births	Prior Year Withholding
Estimated Payment & Others	
U.S. Dividend Payment & Personal Interest Income	
Change in Prior Calendar Year S&P 500 Index	Prior Year Estimated Payments & Other

Corporate Income Tax

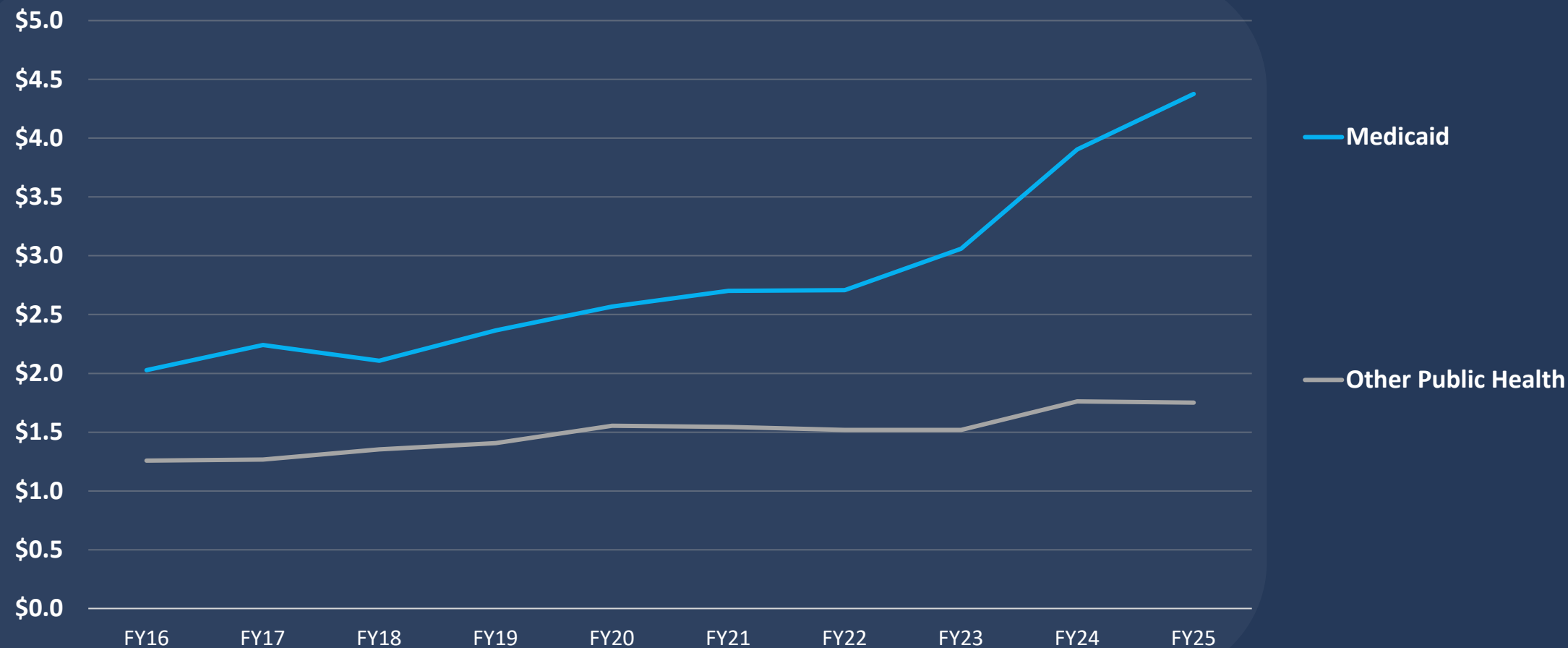
Corporate Adjusted Gross Income
Indiana Gross State Product
S&P 500 Index
Indiana GSP / U.S. GDP

General Fund Operating Appropriations



Public Health General Fund Appropriations

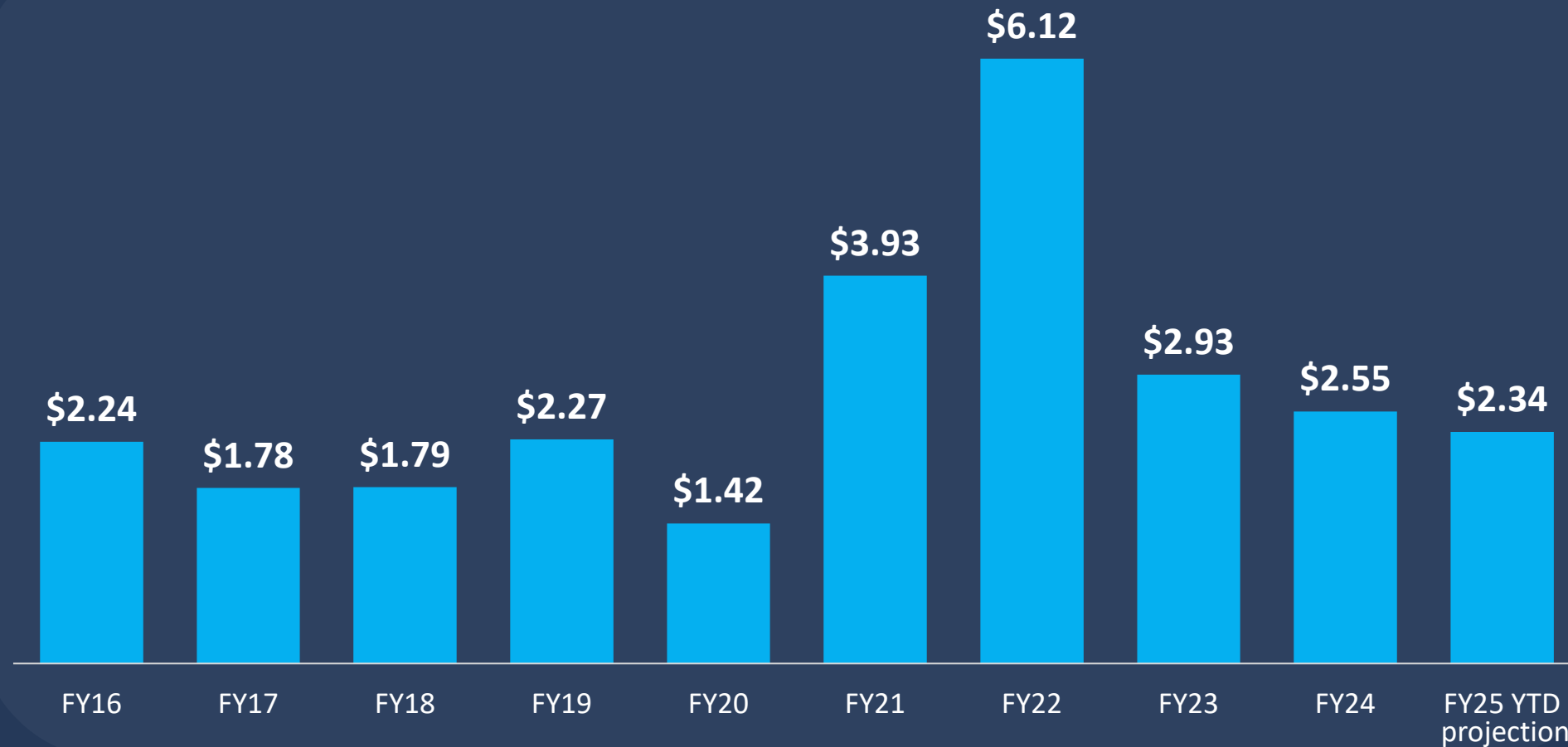
in billions





General Fund Ending Balance

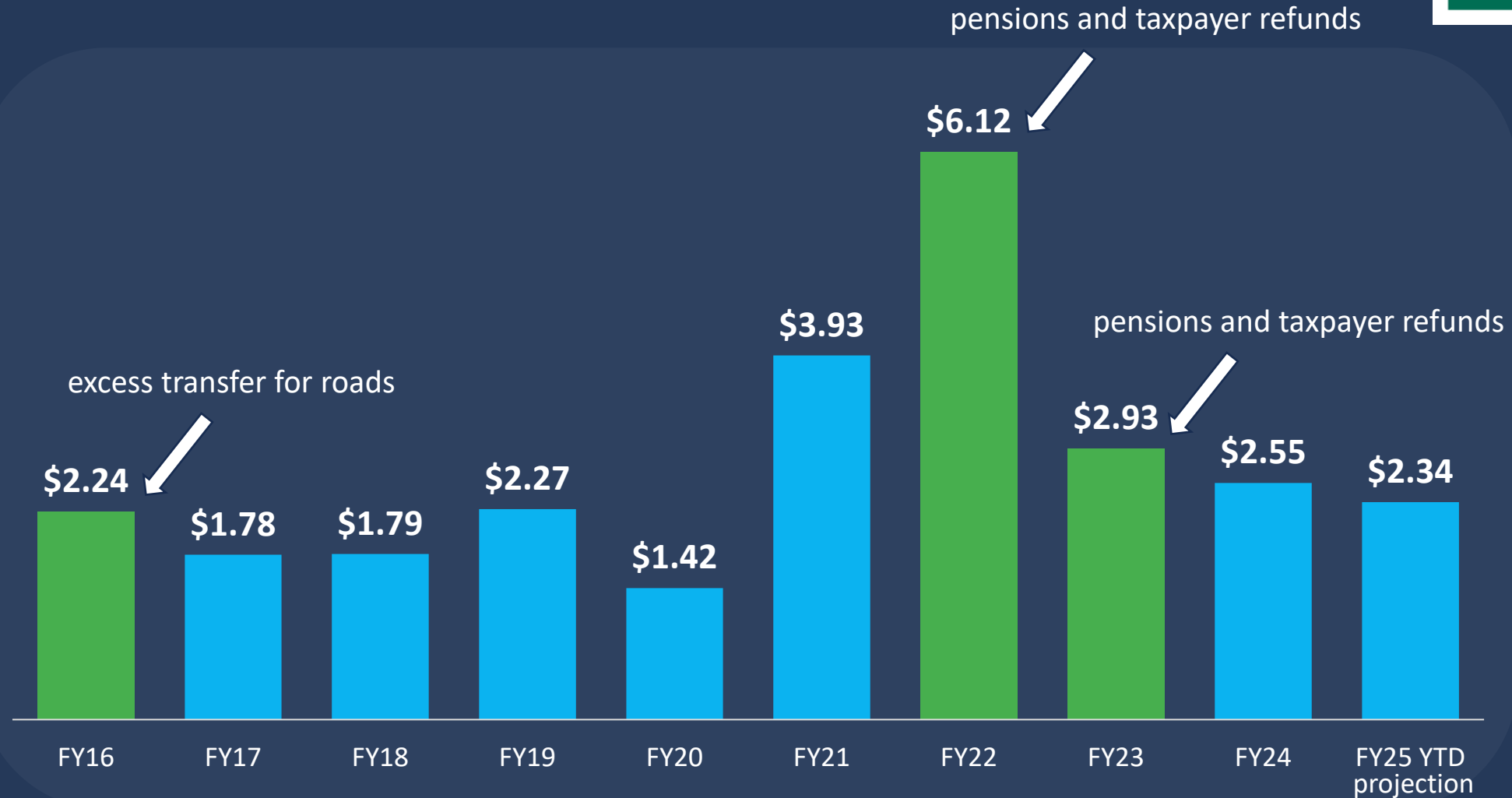
in billions





General Fund Ending Balance

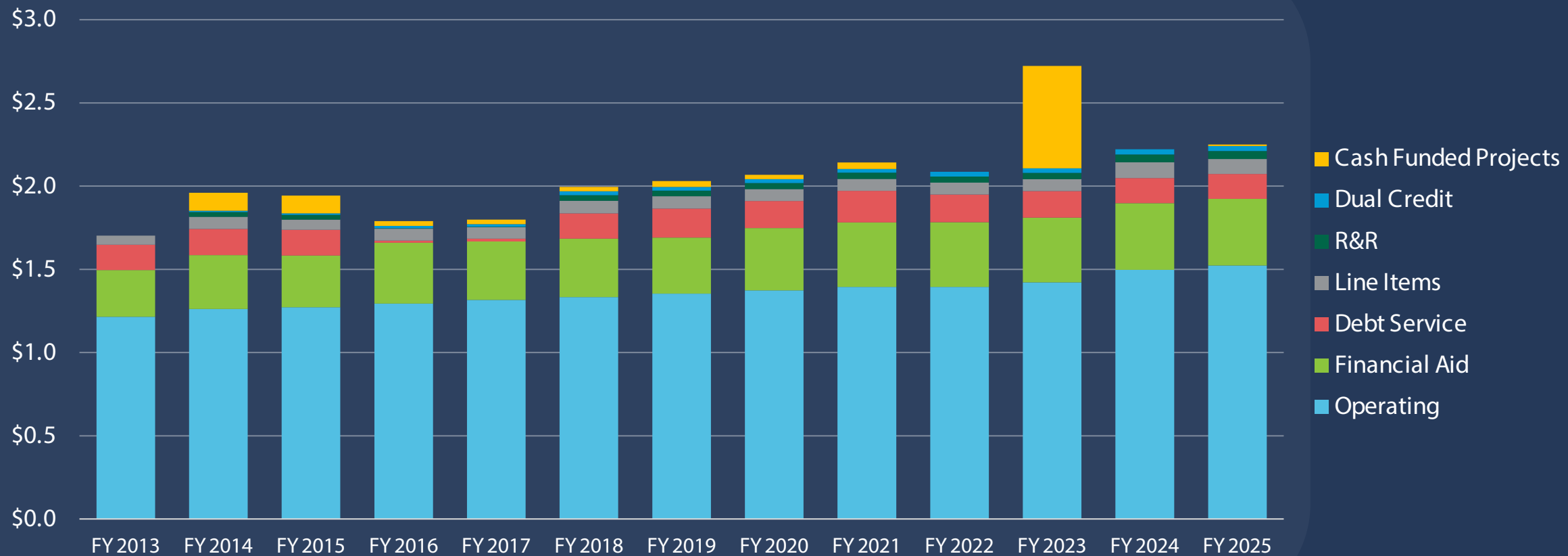
in billions





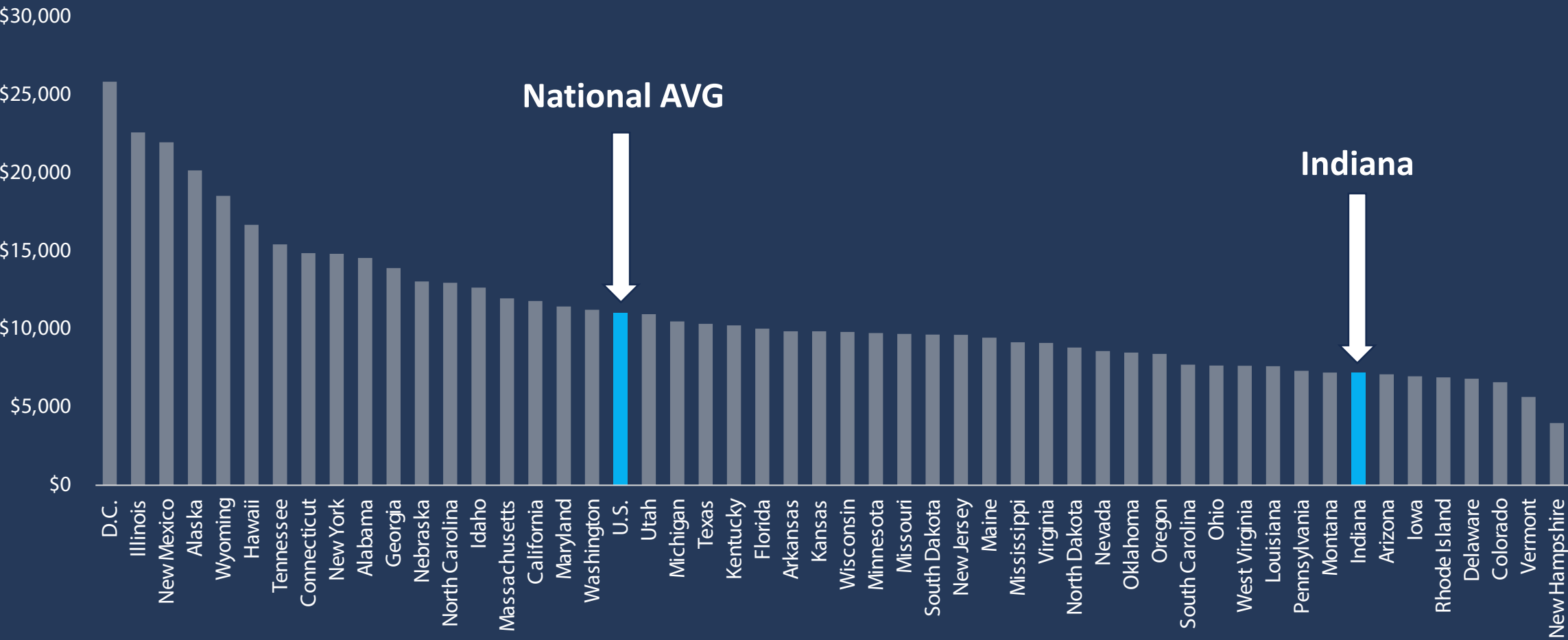
State Higher Ed Appropriations

in billions



Higher Ed Appropriations Per FTE

SHEEO FY 2023

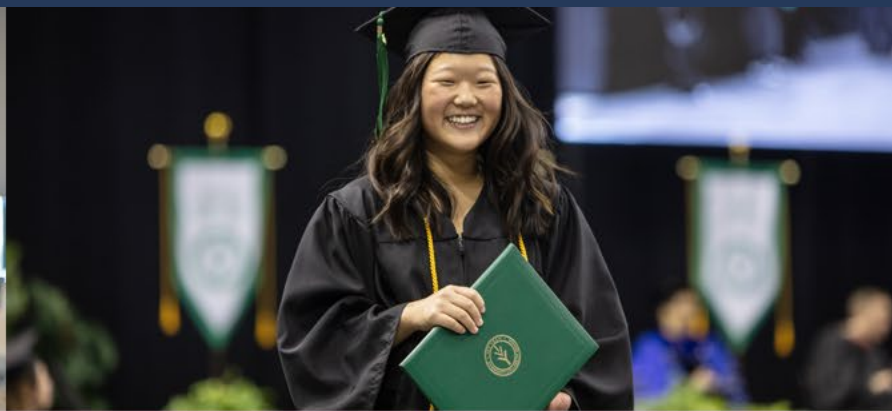


THANK YOU!



IVY TECH

COMMUNITY COLLEGE



HIGHER EDUCATION

at the *SPEED OF LIFE*

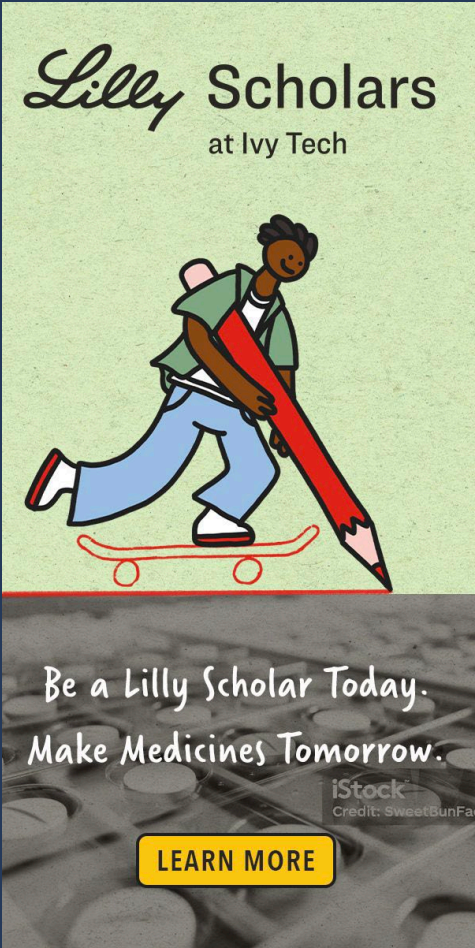




Marketing & Public Affairs Committee Report

Lilly Scholars

Digital Ads





Social Media Analysis: Overview



The analysis reviewed the non-paid advertising posts on the Systems Office and campus social media channels.

The goal was to understand:

- what kinds of content is being posted
- how often are we posting
- how effective the content is at engaging our intended audiences, and
- the overall impression individuals get from our social media presence.

Channel	Posts Analyzed	Average # of Years Covered Across Campuses
Instagram	6,351	3.75
Facebook	9,897	2.2
LinkedIn	387	0.75
YouTube	1,211	4.9
Total	17,846	2.9

Social Media Analysis: Key Findings

Engagement and Activity



Most Active Platform

Facebook leads in activity across campuses, serving as our primary engagement hub.



Highest Engagement

Video content, especially YouTube Shorts and Instagram Reels, drives peak user interaction.



Posting Frequency

Our posting schedule falls short of higher education averages.

Social Media Analysis: Key Findings

Posting Frequency



Facebook

Location	Avg. Posts Per Week
Campuses	3.9
Systems Office	6
Higher Ed. Average	6.2

Instagram

Location	Avg. Posts Per Week
Campuses	2.3
Systems Office	4.4
Higher Ed. Average	4.7

LinkedIn

Location	Avg. Posts Per Week
Campuses*	.62
Systems Office	3.3
Higher Ed. Average	3.3

YouTube

Location	Avg. Posts Per Week
Campuses*	.25
Systems Office	.67
Higher Ed. Average	1.32

*Not all campuses have an account

Social Media Analysis: Key Findings

Audience Insights and Motivators



1

Primary Audience

Current students are the primary focus, while prospective students are less frequently engaged.

2

Career Opportunities

Students are highly motivated by potential job prospects post-graduation.

3

Future Security

Content addressing long-term stability resonates strongly with our audience.

4

Education ROI

Students seek assurance that their educational investment will yield valuable returns.

Social Media Analysis: Next Steps



1

Perfect the Basics

- Focus on quality over quantity in posts.

2

Focus on Target Audiences

- Expand content to engage external stakeholders like prospective students and community partners.
- Tailor content to specific social media channels (video for Instagram/YouTube, career posts for LinkedIn).

3

Statewide Coordination

- Implementing a coordinated content calendar across campuses to increase consistency and leverage shared content creation.

4

Measure ROI

- Utilize advanced analytics to track engagement, measure conversion rates, and refine strategies based on what works.

Award

- **DotCOMM awards:**
Free Summer campaign
won Gold Award
 - Digital Marketing & Communication Campaigns | 1c. Digital Advertising Campaign



Awards



- **NCMPR: Medallion Awards**
 - Print Advertisement Series
 - Special Event or Fundraising Campaign
 - eCards (Fort Wayne)



Gold

College that fits
your life, speed,
and budget.



apply today
ivytech.edu

Higher
Education
Minus
Higher
Cost

apply today
ivytech.edu





Silver



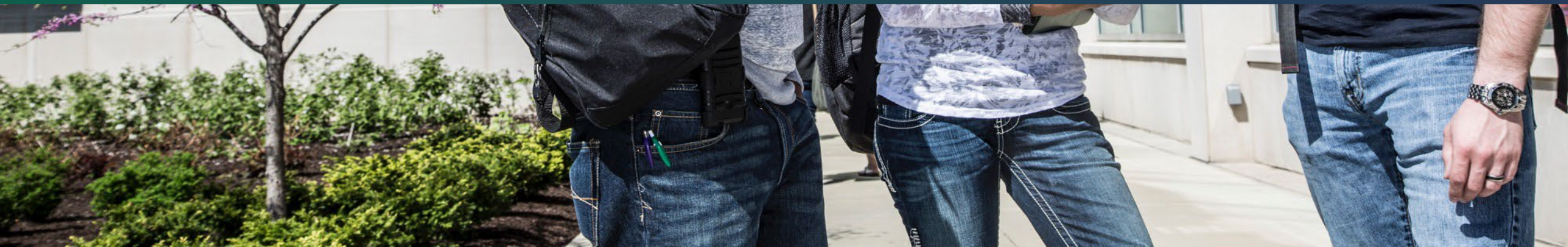


Gold



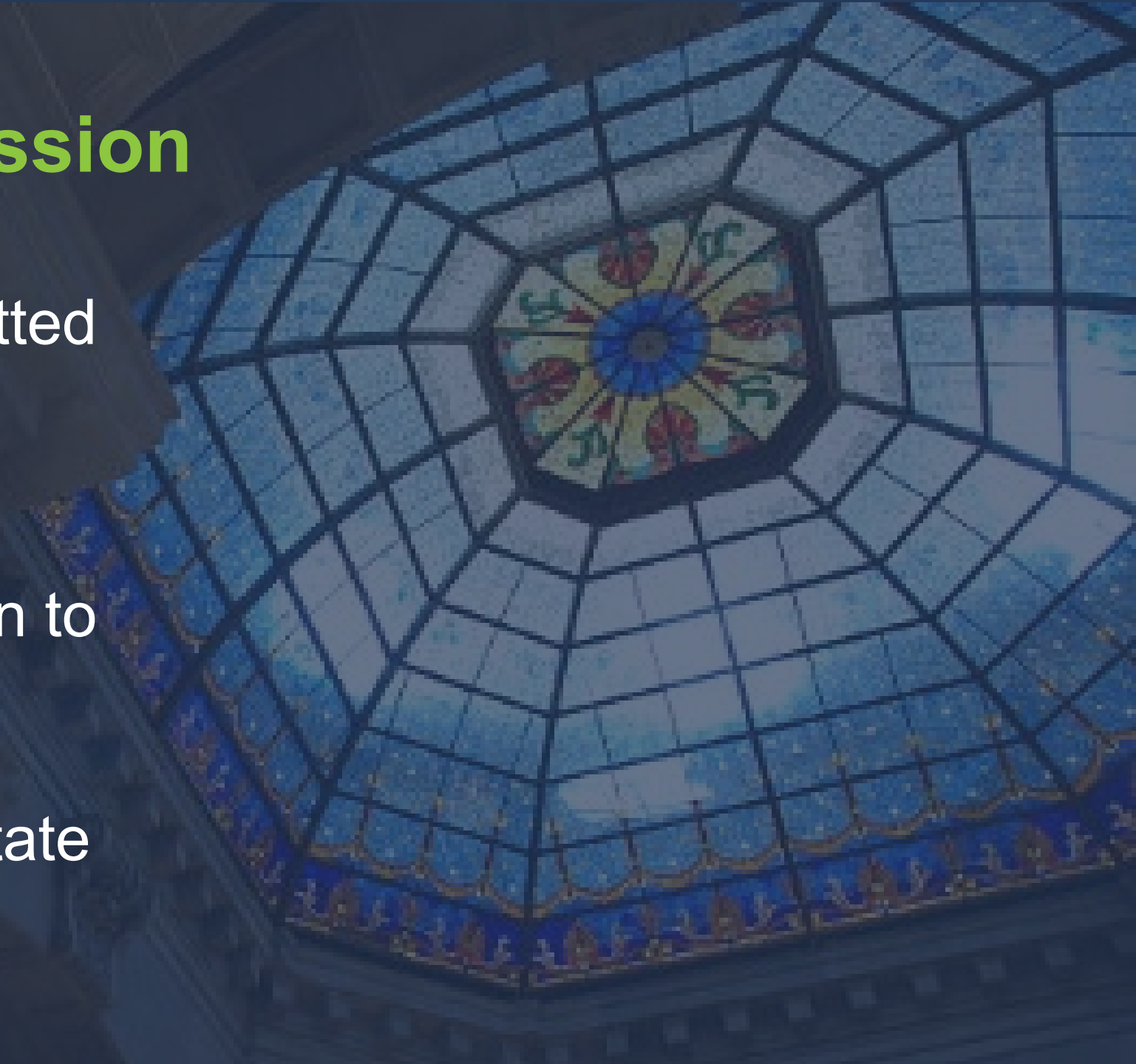


Public Affairs Update



2025 Budget Session

- **August 30:** Submitted 2026-2027 budget narrative to CHE
- **October 10:** Initial budget presentation to CHE
- **Early December:** Presentations to State Budget Committee



Session Theme

HOW WE'RE DIFFERENT

WE DELIVER



FOR STUDENTS



FOR EMPLOYERS



FOR INDIANA

Budget Request

- Capital Projects
 - Terre Haute
 - Evansville
 - Michigan City
- New Line Item
 - Free Summer for High School Students
- Existing Line Items
 - Nursing
 - Indiana Rural Education Initiative
 - Indiana Certification Testing Centers



Outcomes-Based Performance Funding



- Unique formula for Ivy Tech
 - Align with the CHE strategic plan
 - Focus on employer needs, positive wage outcomes, and stackable credentials
- Six metrics adopted
 - Enrollment
 1. Low-income youth (18-24)
 2. Adults (25+)
 - Completion
 3. Industry certifications (*new for this biennium*)
 4. < 30 credit certificates
 5. $\geq$ 30 credit certificates
 6. Associate degrees

Outcomes-Based Funding



Metric	Weights	At Risk for FY25
Low-Income Youth Enrollment	5%	\$117,555
Adult Enrollment	10%	\$235,110
Overall Completion - Industry Certifications	19%	\$446,710
Overall Completion - >30 credit Certificates (TC)	22%	\$517,243
Overall Completion - $\leq$ 30 credit Certificates (CT)	22%	\$517,243
Overall Completion - Associate	22%	\$517,243
TOTAL	100%	\$2,351,103

**Funds from Year 1 were guaranteed to be provided in Year 2*

Outcomes-Based Funding



Metric	Goal	Actual	Weights	% Earned	Amount Earned
Low-Income Youth Enrollment	37.5%	38.3%	5%	100%	\$235,110
Adult Enrollment	29,479	30,843	10%	100%	\$470,221
Overall Completion - Industry Certifications	11,382	9,171	19%	50%	\$446,710
Overall Completion - >30 Credit Certificates (TC)	9,324	9,166	22%	50%	\$517,273
Overall Completion - $\leq$ 30 Credit Certificates (CT)	7,596	7,576	22%	98.5%	\$1,019,206
Overall Completion – Associate	7,585	7,863	22%	100%	\$1,034,486

2025-2027 Weighting: Ivy Tech



Enrollment	15%
Low-Income Youth	5%
Adult	10%
Completion	85%
Industry Certifications*	10%*
Awards of Less than 30 Credit Hours	25%
Awards of at Least 30 but Less than 60 Credit Hours	25%
Associates	25%

** Industry Certifications weighting reduced from 19% to 10%*

2025-2027 Preliminary Metrics



Metric	Base	Goal	Change	Weighting
Low-Income Youth Enrollment	38.3%	38.3%	0%	5%
Adult Enrollment	30,843	30,843	0%	10%
Completions - Industry Certifications	9,171	9,844	7.3%	10%
Completions - > 30 Credits	7,576	8,077	6.6%	25%
Completions - $\leq$ 30 Credits	9,166	9,111	-0.6%	25%
Completions – Associate	7,980	7,847	-1.7%	25%

THANK YOU!



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Building, Grounds, Capital Committee

Amanda Wilson, Vice President for
Capital Planning and Facilities

AGENDA

- 1 Indianapolis Campus, iGMP Contract Amendment
- 2 Bloomington Campus, Boiler Replacement
- 3 Sellersburg Campus, Road Project Contract
- 4 Lafayette Campus, Roof Replacement Contract
- 5 Fort Wayne Campus, A&E Contract
- 6 Fort Wayne Campus, CMc Contract



Indianapolis, iGMP Contract Amendment



Contract Amendment

- Address: 2535 Capitol Ave, Indianapolis
- GMP is established at the design development state and executed as an addendum to the pre-construction contract.
- Pre-Construction was approved in October 2023 in the amount of \$55,000
- iGMP amendment is \$ 11,940,442



Bloomington, Boiler Replacement



Contract

- Address: 200 Daniels Way, Bloomington
- Scope: Remove existing boiler and install 2 new high efficiency boilers
- JOC Contract with Harrell Fish, Inc. in the amount of \$566,957

Sellersburg, Road Project Contract



Contract

- Address: Sellersburg Campus
- Scope: Install new road, round-about, landscaping, monument signage
- Contract with Dan Cristiani Excavating Company, Inc., in the amount of \$1,444,612



Lafayette, Roof Replacement



Contract

- Address: 3101 S Creasy Lane, Lafayette
- Scope: Remove existing stone ballast, complete tear off and replaced with 60 mil white PVC membrane mechanically fastened
- JOC Contract with F H Paschen S N Nielsen & Associates, LLC in the amount of \$1,159,048



Fort Wayne, A&E Contract



Contract

Selection Process:

- Request for qualifications (submissions ranked by committee)
- Interview and pricing request (interviews discussed and ranked by the selection committee for collective score)
- Request the Best and Final Offer
- Total Contract: \$3,716,500 (including reimbursables), plus \$85,000 in optional FF&E specification and bid services

Fort Wayne, CMc Contract



Contract

- Pre-construction phase of contract \$90,000
- Guaranteed Maximum Price will be established as design is developed and executed as an addendum to the pre-construction contract
- We will receive cost estimates at multiple stages of design to confirm budget compliance and design alignment
- \$120,000 Fee at Risk and \$120,000 incentive (funded from cost savings)
- Total project cost is \$66,072,772

THANK YOU!



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COMMUNITY COLLEGE

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF JULY 2024

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	Reimbursement for Health Ins. Claims	1,106,050.11	Anthem	7/3/2024	AHBT117959
	Rx Payment	390,544.38	CVS	7/8/2024	AHBT118158
	Reimbursement for Health Ins. Claims	833,661.93	Anthem	7/10/2024	AHBT118411
	Payroll Tax	2,720,547.83	ADP	7/11/2024	AHBT118523
	Retirement	1,263,765.72	Transamerica	7/11/2024	AHBT118524
	Rx Payment	395,940.29	CVS	7/12/2024	AHBT118613
	Life & LTD	101,998.30	The Standard	7/15/2024	AHBT118731
	Reimbursement for Health Ins. Claims	1,333,943.12	Anthem	7/17/2024	AHBT118923
	Rx Payment	359,175.90	CVS	7/22/2024	AHBT119249
	Reimbursement for Health Ins. Claims	781,846.12	Anthem	7/24/2024	AHBT119487
	Retirement	1,170,750.87	Transamerica	7/25/2024	AHBT119759
	Payroll Tax	2,794,503.16	ADP	7/25/2024	AHBT119762
	Rx Payment	478,617.10	CVS	7/30/2024	AHBT120006
	Reimbursement for Health Ins. Claims	907,643.08	Anthem	7/31/2024	AHBT120660
II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	Transfer	3,651,905.66	Lake City Wire	7/1/2024	AHBT117597
	Transfer	363,000.00	Fifth Third Wire	7/10/2024	AHBT118350
	Transfer	575,000.00	Fifth Third Wire	7/16/2024	AHBT118812
	Transfer	15,000,000.00	Lake City Wire	7/17/2024	AHBT118903
	Transfer	38,887,000.00	Fifth Third Wire	7/17/2024	AHBT118906
	Transfer	113,000.00	Fifth Third Wire	7/24/2024	AHBT119464

III. Reported to the Board of Trustees under \$500,000.	Construction - Indianapolis Nursing and	135,210.50	Gordon M Buitendorp Associates Inc	7/2/2024	373957
	Cleaning Services	147,389.00	Nishida Services Inc	7/2/2024	373863
	Classroom Tools	135,729.00	Williams Crow Inc	7/5/2024	374189
	Apprenticeship Contract Expense	245,035.84	IUOE Local 841 Apprenticeship & Training	7/5/2024	374165
	Apprenticeship Contract Expense	121,134.11	IN-KY Region Service Council of Carpenters JATF	7/5/2024	2787603
	Utilities	243,672.31	BPTS LLC	7/5/2024	374302
	Classroom Tools	115,736.00	Consulab Educatech	7/9/2024	2787687
	Utilities	211,649.42	BPTS LLC	7/9/2024	383914
	Classroom Tools	154,462.50	Williams Crow Inc	7/10/2024	383975
	Stop Loss Claims	199,017.75	Voya Financial	7/11/2024	AHBT118490
	Apprenticeship Contract Expense	286,403.74	Plumbers & Steamfitters Local 157	7/11/2024	2787754
	Apprenticeship Contract Expense	235,409.79	Terre Haute Electrical JATC	7/11/2024	2787755
	Software Subscription	104,400.00	ESM Solutions	7/11/2024	384099
	Payment Company	177,976.00	TouchNet Information Systems Inc	7/12/2024	384248
	Apprenticeship Contract Expense	190,138.26	International Union of Oper Local 181 Apprenticeship & Training	7/12/2024	2787713
	Richmond Nursing Lab Renovation	145,632.90	F.A. Wilhelm Construction Co. Inc	7/12/2024	384322

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF JULY 2024

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
III. Reported to the Board of Trustees under \$500,000 continued.	Learning Software	169,500.00	Student Connections LLC	7/15/2024	384387
	Utilities	140,311.64	BPTS LLC	7/16/2024	384521
	Lease Payment	100,815.00	Community Education Coalition	7/18/2024	384718
	Utilities	177,420.45	BPTS LLC	7/19/2024	384773
	Hamilton Restroom Renovations	268,614.09	F.A. Wilhelm Construction Co. Inc	7/23/2024	394382
	Advertising	108,113.35	C&D Williams Company Inc	7/23/2024	394376
	Advertising	177,197.80	C&D Williams Company Inc	7/24/2024	394469
	Learning Software	378,750.00	CourseMaven Inc	7/24/2024	394447
	Indianapolis Nursing Lab Renovations	124,647.08	Building Associates, Inc.	7/24/2024	394502
	Computer Software	135,258.70	People Driven Technology Inc	7/25/2024	394543
	Learning Software	167,663.00	Qualtrics International, Inc	7/29/2024	394781
	Classroom Tools	245,922.00	Williams Crow Inc	7/29/2024	394731
	Computer Software	106,000.00	LinkedIn Corporation	7/30/2024	394817
	Software Subscription	280,000.00	WalkMe Inc	7/30/2024	394803
	Construction- Shelbyville Felx Lab	225,321.50	Glenroy Construction Co Inc	7/30/2024	394787
	Electrical Contractor	112,794.09	Electric Plus Inc	7/30/2024	394786
	Construction - Indianapolis Nursing and Parking Lot	141,578.00	Gordon M Buitendorp Associates Inc	7/31/2024	394975
	Procurement Payment	163,206.36	JP Morgan	7/31/2024	405285
IV. Approved by the Board of Trustees over \$500,000.	Advertising	829,034.57	C&D Williams Company Inc	7/25/2024	394531
	Software Maintenance	1,029,603.00	Ellucian Support Inc	7/26/2024	394607

Classroom Tools	522,159.10	Williams Crow Inc	7/30/2024	394864
East Chicago Capital Renovation	504,359.87	Berglund Construction Company	7/31/2024	394930
Insurance Payment	743,542.00	Arthur J Gallagher Risk Management Services Inc	7/31/2024	394913

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF AUGUST 2024

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	Rx Payment	454,355.68	CVS	8/7/2024	AHBT121533
	Reimbursement for Health Ins. Claims	743,276.39	Anthem	8/7/2024	AHBT121534
	Retirement	1,318,464.11	Transamerica	8/8/2024	AHBT121607
	Payroll Tax	2,817,245.93	ADP	8/8/2024	AHBT121610
	Rx Payment	362,807.76	CVS	8/14/2024	AHBT122222
	Reimbursement for Health Ins. Claims	630,217.77	Anthem	8/14/2024	AHBT122223
	Life & LTD	103,047.62	The Standard	8/15/2024	AHBT122287
	Reimbursement for Health Ins. Claims	711,924.73	Anthem	8/21/2024	AHBT122906
	Payroll Tax	2,596,092.25	ADP	8/22/2024	AHBT123013
	Rx Payment	492,438.71	CVS	8/22/2024	AHBT123014
	Retirement	1,340,290.16	Transamerica 403b Remit 08/23/24	8/22/2024	AHBT123015
	Reimbursement for Health Ins. Claims	689,053.78	Anthem	8/28/2024	AHBT123556
	Rx Payment	525,070.08	CVS	8/30/2024	AHBT123770
II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	Transfer	873,000.00	Fifth Third Wire	8/5/2024	AHBT121125
	Transfer	191,000.00	Fifth Third Wire	8/6/2024	AHBT121343
	Transfer	22,663,000.00	Fifth Third Wire	8/14/2024	AHBT122162
	Transfer	1,515,000.00	Fifth Third Wire	8/15/2024	AHBT122268
	Transfer	1,564,000.00	Fifth Third Wire	8/16/2024	AHBT122435
	Transfer	5,073,000.00	Fifth Third Wire	8/19/2024	AHBT122524
	Transfer	1,421,000.00	Fifth Third Wire	8/20/2024	AHBT122683
III. Reported to the Board of Trustees under \$500,000.	Classroom Tools	116,693.33	Barnes & Noble Education Inc	8/1/2024	395105
	Utilities	140,624.48	BPTS LLC	8/1/2024	395070
	Valparaiso Welding Lab Renovation	114,725.99	F.H. Paschen S.N. Nielsen & Associates LLC	8/5/2024	404484
	Utilities	255,882.61	BPTS LLC	8/6/2024	404543
	Software Subscription	395,000.00	Snowflake Inc.	8/7/2024	404590
	Enrollment Management Service	370,833.32	Anthology Inc of NY	8/8/2024	404793
	Utilities	161,932.96	BPTS LLC	8/8/2024	404758
	Learing Software	234,571.87	Guild Education Inc	8/9/2024	404842
	Insurance Payment	133,268.00	Arthur J Gallagher Risk Management Services Inc	8/12/2024	405005
	Classroom Tools	158,104.65	Gaumard Scientific Co Inc	8/13/2024	405129
	Stop Loss Claims	198,818.40	Voya Fincial	8/13/2024	AHBT122088
	Advertising	107,369.15	C&D Williams Company Inc	8/14/2024	405207
	Utilities	100,803.72	BPTS LLC	8/15/2024	405300
	Insurance Payment	249,582.00	Arthur J Gallagher Risk Management Services Inc	8/21/2024	415007
	Construction - Batesville	194,777.55	Havel Brothers	8/21/2024	415001

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF AUGUST 2024

Authorization for <u>Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	Approved <u>Vendor</u>	Transaction <u>Date</u>	Reference <u>Number</u>
III. Reported to the Board of Trustees under \$500,000 continued.	Construction - Madison Nursing Lab	222,530.50	F.A. Wilhelm Construction Co. Inc	8/21/2024	415063
	Athletic Association Partnership	137,700.00	Three Sixty Group Inc	8/22/2024	415182
	Utilities	114,820.12	BPTS LLC	8/22/2024	415124
	Security Services	109,293.14	Allied Universal Security Services	8/26/2024	415413
	Legal Services	106,281.00	Ice Miller LLP	8/27/2024	415515
	Procurement Payment	202,781.43	JP Morgan	8/29/2024	415708
	Computer Software	195,666.94	Fivetran Inc	8/30/2024	415843
	Electrical Contractor	141,550.00	Electric Plus Inc	8/30/2024	415943
IV. Approved by the Board of Trustees over \$500,000.	Insurance Payment	551,645.50	Arthur J Gallagher Risk Management Services Inc	8/9/2024	404888
	Insurance Payment	970,460.00	Arthur J Gallagher Risk Management Services Inc	8/13/2024	405094
	Computer Software	1,022,751.54	SHI International Corp	8/27/2024	415540
	East Chicago Capital Renovation	622,024.57	Berglund Construction Company	8/29/2024	415809

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Payment

Ad Hoc Bank Transaction: Vendor 07/03/2024

Ad Hoc Bank Transaction: Vendor 07/08/2024

Ad Hoc Bank Transaction: Vendor 07/10/2024

Ad Hoc Bank Transaction: Vendor 07/11/2024

Ad Hoc Bank Transaction: General 07/11/2024

Ad Hoc Bank Transaction: Vendor 07/12/2024

Ad Hoc Bank Transaction: General 07/15/2024

Ad Hoc Bank Transaction: Vendor 07/17/2024

Ad Hoc Bank Transaction: Vendor 07/22/2024

Ad Hoc Bank Transaction: Vendor 07/24/2024

Ad Hoc Bank Transaction: General 07/25/2024

Ad Hoc Bank Transaction: Vendor 07/25/2024

Ad Hoc Bank Transaction: Vendor 07/30/2024

Ad Hoc Bank Transaction: Vendor 07/31/2024

Ad Hoc Bank Transaction: General 07/01/2024

Ad Hoc Bank Transaction: General 07/10/2024

Ad Hoc Bank Transaction: General 07/16/2024

Ad Hoc Bank Transaction: General 07/17/2024

Ad Hoc Bank Transaction: General 07/17/2024

Ad Hoc Bank Transaction: General 07/24/2024

Supplier Payment: Gordon M Buitendorp Associates Inc: 07/02/2024

Supplier Payment: Nishida Services Inc: 07/02/2024

Supplier Payment: Williams Crow Inc: 07/05/2024

Supplier Payment: IUOE Local 841 Apprenticeship & Training: 07/05/2024

Supplier Payment: IN-KY Region Service Council of Carpenters JATF: 07/05/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integration: 07/05/2024

Supplier Payment: Consulab Educatech: 07/09/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integration: 07/09/2024

Supplier Payment: Williams Crow Inc: 07/10/2024

Ad Hoc Bank Transaction: Vendor 07/11/2024

Supplier Payment: Plumbers & Steamfitters Local 157: 07/11/2024

Supplier Payment: Terre Haute Electrical JATC: 07/11/2024

Supplier Payment: ESM Solutions: 07/11/2024

Supplier Payment: TouchNet Information Systems Inc: 07/12/2024

Supplier Payment: International Union of Oper Local 181 Apprenticeship & Training: 07/12/2024

Supplier Payment: F.A. Wilhelm Construction Co. Inc: 07/12/2024

Supplier Payment: Student Connections LLC: 07/15/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integration: 07/16/2024

Supplier Payment: Community Education Coalition: 07/18/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integration: 07/19/2024

Supplier Payment: F.A. Wilhelm Construction Co. Inc: 07/23/2024

Supplier Payment: C&D Williams Company Inc: 07/23/2024

Supplier Payment: C&D Williams Company Inc: 07/24/2024

Supplier Payment: CourseMaven Inc: 07/24/2024

Supplier Payment: Building Associates, Inc.: 07/24/2024

Supplier Payment: People Driven Technology Inc: 07/25/2024

Supplier Payment: Qualtrics International, Inc: 07/29/2024

Supplier Payment: Williams Crow Inc: 07/29/2024

Supplier Payment: LinkedIn Corporation: 07/30/2024

Supplier Payment: WalkMe Inc: 07/30/2024

Supplier Payment: Glenroy Construction Co Inc: 07/30/2024

Supplier Payment: Electric Plus Inc: 07/30/2024

Supplier Payment: Gordon M Buitendorp Associates Inc: 07/31/2024

Procurement Card Payment: College JP Morgan Chase P-Card - 07/31/2024

Supplier Payment: C&D Williams Company Inc: 07/25/2024

Supplier Payment: Ellucian Support Inc: 07/26/2024

Supplier Payment: Williams Crow Inc: 07/30/2024

Supplier Payment: Berglund Construction Company: 07/31/2024

Supplier Payment: Arthur J Gallagher Risk Management Services Inc: 07/31/2024

Payment Date	Invoices Paid	Reference/Check Number or Ad Hoc Bank Transaction
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7/3/2024		AHBT117959
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7/8/2024		AHBT118158
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7/10/2024		AHBT118411
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7/11/2024		AHBT118523
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7/11/2024		AHBT118524
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7/12/2024		AHBT118613
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7/15/2024		AHBT118731
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7/17/2024		AHBT118923
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7/22/2024		AHBT119249
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7/24/2024		AHBT119487
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7/25/2024		AHBT119759
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7/25/2024		AHBT119762
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7/30/2024		AHBT120006
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7/31/2024		AHBT120660
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7/1/2024		AHBT117597
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7/10/2024		AHBT118350
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7/16/2024		AHBT118812
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7/17/2024		AHBT118903
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7/17/2024		AHBT118906
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7/24/2024		AHBT119464
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7/2/2024	113778 - Supp	373957
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7/2/2024	1300 - Supplie	373863
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7/5/2024 48438 - Suppli 374189

7/5/2024 245035.84 - St 374165

7/5/2024 121134.11 - St 2787603

7/5/2024 243672.31 - St 374302

7/9/2024 115736 - Supp 2787687

7/9/2024 211649.42 - St 383914

7/10/2024 103185 - Supp 383975

7/11/2024 AHBT118490

7/11/2024 286403.74 - St 2787754

7/11/2024 235409.79 - St 2787755

7/11/2024 104400 - Supp 384099

7/12/2024 157976 - Supp 384248

7/12/2024 190138.26 - St 2787713

7/12/2024 145632.9 - Suř 384322

7/15/2024 169500 - Supp 384387

7/16/2024 140311.64 - St 384521

7/18/2024 100815 - Supp 384718

7/19/2024 177420.45 - St 384773

7/23/2024 174541.23 - St 394382

7/23/2024 12224.12 - Suř 394376

7/24/2024 20000 - Suppli 394469

7/24/2024 378750 - Supp 394447

7/24/2024 124647.08 - St 394502

7/25/2024 135258.7 - Sup 394543

7/29/2024 167663 - Supp 394781

7/29/2024 21652.2 - Supr 394731

7/30/2024 106000 - Supp 394817

7/30/2024 280000 - Supp 394803

7/30/2024 225321.5 - Sup 394787

7/30/2024 112794.09 - St 394786

7/31/2024 137778 - Supp 394975

7/31/2024 405285

7/25/2024 175887.92 - St 394531

7/26/2024 1029603 - Sup 394607

7/30/2024 522159.1 - Sup 394864

7/31/2024 504359.87 - St 394930

7/31/2024 2500 - Supplie 394913

	82,929,702.29	
Payee	Amount in Payment Currency	Section
Anthem Claims and Admin Fees 06/21/24 - 06/27/24	1,106,050.11	I
CVS Claims 06/24/24 - 06/30/24	390,544.38	I
Anthem Claims 06/28/24 - 07/04/24	833,661.93	I
ADP Tax Remit 07/12/24 and Adjustments	2,720,547.83	I
Transamerica 403b Remit 07/12/24	1,263,765.72	I
CVS Claims 07/01/24 - 07/07/24	395,940.29	I
Life, LTD & STD Remit 06/2024	101,998.30	I
Anthem Claims 07/05/24 - 07/11/24	1,333,943.12	I
CVS Claims 07/08/24 - 07/15/24	359,175.90	I
Anthem Claims 07/12/24 - 07/18/24	781,846.12	I
Transamerica 403b Remit 07/26/24	1,170,750.87	I
ADP Tax Remit 07/26/24	2,794,503.16	I
CVS Claims 07/16/24 - 07/23/24	478,617.10	I
Anthem Claims & Admin Fees 07/19/24 - 07/25/24 & 07/20	907,643.08	I
Lake City Wire	3,651,905.66	II
Fifth Third Wire	363,000.00	II
Fifth Third Wire	575,000.00	II
Lake City Wire	15,000,000.00	II
Fifth Third Wire	38,887,000.00	II
Fifth Third Wire	113,000.00	II
Gordon M Buitendorp Associates Inc	135,210.50	III
Nishida Services Inc	147,389.00	III

Williams Crow Inc	135,729.00 III
IUOE Local 841 Apprenticeship & Training	245,035.84 III
IN-KY Region Service Council of Carpenters JATF	121,134.11 III
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	243,672.31 III
Consulab Educatech	115,736.00 III
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	211,649.42 III
Williams Crow Inc	154,462.50 III
Voya Stop Loss 06/2024	199,017.75 III
Plumbers & Steamfitters Local 157	286,403.74 III
Terre Haute Electrical JATC	235,409.79 III
ESM Solutions	104,400.00 III
TouchNet Information Systems Inc	177,976.00 III
International Union of Oper Local 181 Apprenticeship & Træ	190,138.26 III
F.A. Wilhelm Construction Co. Inc	145,632.90 III
Student Connections LLC	169,500.00 III
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	140,311.64 III
Community Education Coalition	100,815.00 III
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	177,420.45 III
F.A. Wilhelm Construction Co. Inc	268,614.09 III
C&D Williams Company Inc	108,113.35 III

C&D Williams Company Inc	177,197.80 III
CourseMaven Inc	378,750.00 III
Building Associates, Inc.	124,647.08 III
People Driven Technology Inc	135,258.70 III
Qualtrics International, Inc	167,663.00 III
Williams Crow Inc	245,922.00 III
LinkedIn Corporation	106,000.00 III
WalkMe Inc	280,000.00 III
Glenroy Construction Co Inc	225,321.50 III
Electric Plus Inc	112,794.09 III
Gordon M Buitendorp Associates Inc	141,578.00 III
	163,206.36 III
C&D Williams Company Inc	829,034.57 IV
Ellucian Support Inc	1,029,603.00 IV
Williams Crow Inc	522,159.10 IV
Berglund Construction Company	504,359.87 IV
Arthur J Gallagher Risk Management Services Inc	743,542.00 IV

	Section I
	Section II
	Section III
	Section IV

14,638,987.91

58,589,905.66

6,072,110.18

3,628,698.54

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Payment

Ad Hoc Bank Transaction: Vendor 08/07/2024

Ad Hoc Bank Transaction: Vendor 08/07/2024

Ad Hoc Bank Transaction: General 08/08/2024

Ad Hoc Bank Transaction: Vendor 08/08/2024

Ad Hoc Bank Transaction: Vendor 08/14/2024

Ad Hoc Bank Transaction: Vendor 08/14/2024

Ad Hoc Bank Transaction: General 08/15/2024

Ad Hoc Bank Transaction: Vendor 08/21/2024

Ad Hoc Bank Transaction: Vendor 08/22/2024

Ad Hoc Bank Transaction: Vendor 08/22/2024

Ad Hoc Bank Transaction: General 08/22/2024

Ad Hoc Bank Transaction: Vendor 08/28/2024

Ad Hoc Bank Transaction: Vendor 08/30/2024

Ad Hoc Bank Transaction: General 08/05/2024

Ad Hoc Bank Transaction: General 08/06/2024

Ad Hoc Bank Transaction: General 08/14/2024

Ad Hoc Bank Transaction: General 08/15/2024

Ad Hoc Bank Transaction: General 08/16/2024

Ad Hoc Bank Transaction: General 08/19/2024

Ad Hoc Bank Transaction: General 08/20/2024

Supplier Payment: Barnes & Noble Education Inc: 08/01/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/01/2024

Supplier Payment: F.H. Paschen S.N. Nielsen & Associates LLC: 08/05/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/06/2024

Supplier Payment: Snowflake Inc.: 08/07/2024

Supplier Payment: Anthology Inc of NY: 08/08/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/08/2024

Supplier Payment: Guild Education Inc: 08/09/2024

Supplier Payment: Arthur J Gallagher Risk Management Services Inc: 08/12/2024

Ad Hoc Bank Transaction: Vendor 08/13/2024

Supplier Payment: Gaumard Scientific Co Inc: 08/13/2024

Supplier Payment: C&D Williams Company Inc: 08/14/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/15/2024

Supplier Payment: Arthur J Gallagher Risk Management Services Inc: 08/21/2024

Supplier Payment: Havel Brothers: 08/21/2024

Supplier Payment: F.A. Wilhelm Construction Co. Inc: 08/21/2024

Supplier Payment: Three Sixty Group Inc: 08/22/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/22/2024

Supplier Payment: Allied Universal Security Services: 08/26/2024

Supplier Payment: Ice Miller LLP: 08/27/2024

Procurement Card Payment: College JP Morgan Chase P-Card - 08/29/2024

Supplier Payment: Fivetran Inc: 08/30/2024

Supplier Payment: Electric Plus Inc: 08/30/2024

Supplier Payment: Arthur J Gallagher Risk Management Services Inc: 08/09/2024

Supplier Payment: Arthur J Gallagher Risk Management Services Inc: 08/13/2024

Supplier Payment: SHI International Corp: 08/27/2024

Supplier Payment: Berglund Construction Company: 08/29/2024

Payment Date	Invoices Paid	Reference/Check Number or Ad Hoc Bank Transaction
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8/7/2024		AHBT121533
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8/7/2024		AHBT121534
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8/8/2024		AHBT121607
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8/8/2024		AHBT121610
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8/14/2024		AHBT122222
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8/14/2024		AHBT122223
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8/15/2024		AHBT122287
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8/21/2024		AHBT122906
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8/22/2024		AHBT123013
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8/22/2024		AHBT123014
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8/22/2024		AHBT123015
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8/28/2024		AHBT123556
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8/30/2024		AHBT123770
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8/5/2024		AHBT121125
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8/6/2024		AHBT121343
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8/14/2024		AHBT122162
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8/15/2024		AHBT122268
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8/16/2024		AHBT122435
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8/19/2024		AHBT122524
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8/20/2024		AHBT122683
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8/1/2024	116693.33 - Si	395105
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8/1/2024	140624.48 - Si	395070
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8/5/2024	114725.99 - Si	404484
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8/6/2024 255882.61 - St 404543

8/7/2024 395000 - Supp 404590

8/8/2024 370833.32 - St 404793

8/8/2024 161932.96 - St 404758

8/9/2024 234571.87 - St 404842

8/12/2024 115843 - Supp 405005

8/13/2024 AHBT122088

8/13/2024 158104.65 - St 405129

8/14/2024 107369.15 - St 405207

8/15/2024 100803.72 - St 405300

8/21/2024 13004 - Suppli 415007

8/21/2024 194777.55 - St 415001

8/21/2024 222530.5 - Sup 415063

8/22/2024 137700 - Supp 415182

8/22/2024 114820.12 - St 415124

8/26/2024 10154.26 - Sup 415413

8/27/2024 10275 - Suppli 415515

8/29/2024 415708

8/30/2024 195666.94 - St 415843

8/30/2024 47500 - Suppli 415943

8/9/2024 11220 - Suppli 404888

8/13/2024 150460 - Supp 405094

8/27/2024 1022751.54 - \$ 415540

53,414,777.74

Payee	Amount in Payment Currency	Section
CVS Claims 07/24/24 - 07/31/24	454,355.68	I
Anthem Claims 07/26/24 - 08/01/24	743,276.39	I
Transamerica 403b Remit 08/09/24	1,318,464.11	I
ADP Tax Remit 08/09/24	2,817,245.93	I
CVS Claims 08/01/24 - 08/07/24	362,807.76	I
Anthem Claims 08/02/24 - 08/08/24	630,217.77	I
Life, LTD & STD Remit 07/2024	103,047.62	I
Anthem Claims 08/09/24 - 08/15/24	711,924.73	I
ADP Tax Remit 08/23/24	2,596,092.25	I
CVS Claims 08/08/24 - 08/15/24	492,438.71	I
Transamerica 403b Remit 08/23/24	1,340,290.16	I
Anthem Claims 08/16/24 - 08/22/24	689,053.78	I
CVS Claims 08/16/24 - 08/23/24	525,070.08	I
Fifth Third Wire	873,000.00	II
Fifth Third Wire	191,000.00	II
Fifth Third Wire	22,663,000.00	II
Fifth Third Wire	1,515,000.00	II
Fifth Third Wire	1,564,000.00	II
Fifth Third Wire	5,073,000.00	II
Fifth Third Wire	1,421,000.00	II
Barnes & Noble Education Inc	116,693.33	III
BPTS LLC - Remit-To: BPTS (Telemon) Integration	140,624.48	III
F.H. Paschen S.N. Nielsen & Associates LLC	114,725.99	III

BPTS LLC - Remit-To: BPTS (Telemon) Integeration	255,882.61 III
Snowflake Inc.	395,000.00 III
Anthology Inc of NY	370,833.32 III
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	161,932.96 III
Guild Education Inc	234,571.87 III
Arthur J Gallagher Risk Management Services Inc	133,268.00 III
Voya Stop Loss Remit 07/2024	198,818.40 III
Gaumard Scientific Co Inc	158,104.65 III
C&D Williams Company Inc	107,369.15 III
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	100,803.72 III
Arthur J Gallagher Risk Management Services Inc	249,582.00 III
Havel Brothers	194,777.55 III
F.A. Wilhelm Construction Co. Inc	222,530.50 III
Three Sixty Group Inc	137,700.00 III
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	114,820.12 III
Allied Universal Security Services	109,293.14 III
Ice Miller LLP	106,281.00 III
	202,781.43 III
Fivetran Inc	195,666.94 III
Electric Plus Inc	141,550.00 III
Arthur J Gallagher Risk Management Services Inc	551,645.50 IV
Arthur J Gallagher Risk Management Services Inc	970,460.00 IV
SHI International Corp	1,022,751.54 IV

 Section I
 Section II

 Section III





 Section IV

12,784,284.97

33,300,000.00

4,163,611.16

3,166,881.61

Payment

Ad Hoc Bank Transaction: Vendor 08/13/2024

Supplier Payment: Barnes & Noble Education Inc: 08/01/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/01/2024

Supplier Payment: F.H. Paschen S.N. Nielsen & Associates LLC: 08/05/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/06/2024

Supplier Payment: Snowflake Inc.: 08/07/2024

Supplier Payment: Anthology Inc of NY: 08/08/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/08/2024

Supplier Payment: Guild Education Inc: 08/09/2024

Supplier Payment: Arthur J Gallagher Risk Management Services Inc: 08/12/2024

Supplier Payment: Gaumard Scientific Co Inc: 08/13/2024

Supplier Payment: C&D Williams Company Inc: 08/14/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/15/2024

Supplier Payment: Arthur J Gallagher Risk Management Services Inc: 08/21/2024

Supplier Payment: Havel Brothers: 08/21/2024

Supplier Payment: F.A. Wilhelm Construction Co. Inc: 08/21/2024

Supplier Payment: Three Sixty Group Inc: 08/22/2024

Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 08/22/2024

Supplier Payment: Allied Universal Security Services: 08/26/2024

Supplier Payment: Ice Miller LLP: 08/27/2024

Procurement Card Payment: College JP Morgan Chase P-Card - 08/29/2024

Supplier Payment: Fivetran Inc: 08/30/2024

Supplier Payment: Electric Plus Inc: 08/30/2024

Payment Date	Invoices Paid	Reference/Check Number or Ad Hoc Bank Transaction
8/13/2024		AHBT122088
8/1/2024	116693.33 - Supplier Invoice: SI154620	395105
8/1/2024	140624.48 - Supplier Invoice: SI158485	395070
8/5/2024	114725.99 - Supplier Invoice: SI158861	404484
8/6/2024	255882.61 - Supplier Invoice: SI159148	404543
8/7/2024	395000 - Supplier Invoice: SI156037	404590
8/8/2024	370833.32 - Supplier Invoice: SI159574	404793
8/8/2024	161932.96 - Supplier Invoice: SI159584	404758
8/9/2024	234571.87 - Supplier Invoice: SI158283	404842
8/12/2024	115843 - Supplier Invoice: SI159299	405005
	17425 - Supplier Invoice: SI159261	
8/13/2024	158104.65 - Supplier Invoice: SI157838	405129
8/14/2024	107369.15 - Supplier Invoice: SI154509	405207

8/15/2024	100803.72 -	405300
	Supplier	
	Invoice:	
	SI160709	
8/21/2024	13004 -	415007
	Supplier	
	Invoice:	
	SI159376	
	236578 -	
	Supplier	
	Invoice:	
	SI159375	
8/21/2024	194777.55 -	415001
	Supplier	
	Invoice:	
	SI161579	
8/21/2024	222530.5 -	415063
	Supplier	
	Invoice:	
	SI161094	
8/22/2024	137700 -	415182
	Supplier	
	Invoice:	
	SI161689	
8/22/2024	114820.12 -	415124
	Supplier	
	Invoice:	
	SI161862	
8/26/2024	10154.26 -	415413
	Supplier	
	Invoice:	
	SI159603	
	15344.96 -	
	Supplier	
	Invoice:	
	SI160889	
	69023.81 -	
	Supplier	
	Invoice:	
	SI160888	
	7120.11 -	
	Supplier	
	Invoice:	
	SI160890	
	7650 -	
	Supplier	
	Invoice:	
	SI160477	

8/27/2024 10275 - 415515
Supplier
Invoice:
SI160771

1197 -
Supplier
Invoice:
SI162113

12000 -
Supplier
Invoice:
SI160760

12000 -
Supplier
Invoice:
SI160767

12000 -
Supplier
Invoice:
SI162117

1200 -
Supplier
Invoice:
SI162116

1350 -
Supplier

8/29/2024 415708

8/30/2024 195666.94 - 415843
Supplier
Invoice:
SI159278

8/30/2024 47500 - 415943
Supplier
Invoice:
SI163227

94050 -
Supplier
Invoice:
SI163216

Payee	Amount in Payment Currency
	4,163,611.16
Voya Stop Loss Remit 07/2024	198,818.40
Barnes & Noble Education Inc	116,693.33
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	140,624.48
F.H. Paschen S.N. Nielsen & Associates LLC	114,725.99
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	255,882.61
Snowflake Inc.	395,000.00
Anthology Inc of NY	370,833.32
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	161,932.96
Guild Education Inc	234,571.87
Arthur J Gallagher Risk Management Services Inc	133,268.00
Gaumard Scientific Co Inc	158,104.65
C&D Williams Company Inc	107,369.15

BPTS LLC - Remit-To: BPTS (Telemon) Integeration	100,803.72
Arthur J Gallagher Risk Management Services Inc	249,582.00
Havel Brothers	194,777.55
F.A. Wilhelm Construction Co. Inc	222,530.50
Three Sixty Group Inc	137,700.00
BPTS LLC - Remit-To: BPTS (Telemon) Integeration	114,820.12
Allied Universal Security Services	109,293.14

Ice Miller LLP

106,281.00

Fivetran Inc

202,781.43
195,666.94

Electric Plus Inc

141,550.00

132,180,868.87

Section

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Description	Vendor
Health Savings Account	Chard Snyder
Payroll Tax	ADP
Retirement	Transamerica
Reimbursement for Health Ins. Claims	Anthem
Rx Payment	CVS
Life & LTD	The Standard
Purchasing Card Payment	PNC
Utilities	BPTS
Apprenticeship Contract Expense	Apprentice Education Trust Local 44
Apprenticeship Contract Expense	International Union of Operating Engineers Local #103 JATC
Apprenticeship Contract Expense	Indiana/Kentucky Council of Carpenters
Apprenticeship Contract Expense	Indianapolis Electrical JATC
Apprenticeship Contract Expense	Evansville Plumbers & Pipefitters 1
Construction - Lafayette Ivy Hall Restroom	F.H. Paschen, S.N. Nielsen & Associates
Apprenticeship Contract Expense	NECA-IBEW Electrical JATC
Student Retention Consulting	Strada Collaborative Inc
Classroom Tools	Gaumard Scientific Co Inc
Student Study Materials	Assessment Technologies Institute
Classroom Tools	Williams Crow Inc
Stop Loss Claims	Voya
Cleaning Services	Nishida Services Inc
Classroom Tools	Consulab Educatech
Apprenticeship Contract Expense	Plumbers & Steamfitters Local 166 JATC
Licensed Software - Foundation	Salesforce
Licensed Software	Blackboard Inc
Workday Consulting	Cognizant Technology Solutions US
Promotional Tumblers	Phoenix Press Inc
Construction - Sellersburg Renovation	Brandt Construction Inc
Advertising	C&D Williams Company Inc
CDL Training	EFC Trade, Inc.
Software Subscription	Laerdal Medical Corp
Apprenticeship Contract Expense	Sheet Metal Workers JATC Local 20
Apprenticeship Contract Expense	Evansville Plumbers & Pipefitters
Passport Program	Indiana University Purdue University
Printing and Postage	The Jackson Group Corporation
Licensed Software	Instructure Inc
CDL Training	KLLM Transport Services LLC
Construction - Lafayette Nursing Lab	F.H. Paschen, S.N. Nielsen & Associ
Aviation Building Lease Payoff	Wire to the Foundation
Bond Principal and Interest Payment	US Bank
OneSummit Banquet	Blue Sky Casino LLC
Construction - Franklin	Glenroy Construction Co Inc
Construction - Columbus Facility Replaceme	Pepper Construction Company of Indiana
Licensed Software	Zoom Video Communications, Inc.
Apprenticeship Contract Expense	Hoosier Energy REMC - South
Apprenticeship Contract Expense	Ironworkers Local 22 Apprenticeship

Equipment
Software as a Service
Apprenticeship Contract Expense
Locker Removal - Hamilton County
Apprenticeship Contract Expense
Apprenticeship Contract Expense
Classroom Tools
Licensed Software
Copier Lease
Apprenticeship Contract Expense
Statewide Facilities Master Planning
Legal Fees
Apprenticeship Contract Expense
Apprenticeship Contract Expense

Dell
Vertosoft LLC
IBEW Local 668
F.A. Wilhelm Construction Co., Inc
Lake County Electricians JATC
Ironworkers 395 Trust JATC
Surgical Science Inc
Oracle America Inc
Toshiba America Business Solutions
South Bend & Vicinity Electrical JATC
American Structurepoint Inc
Ice Miller LLP
Louisville Electrical JATC
Plumbers & Pipefitters Local 502 Ed

IVY TECH COMMUNITY COLLEGE OF INDIANA
SPONSORED PROGRAMS FUNDS
Newly Established Awards and Supplemental Funding: July 1, 2024 through August 31, 2024

Award ID	Lead Campus Unit	Lead Unit Cost Center	Award Title	Award Type	Direct Sponsor	Direct Sponsor Type	Prime Sponsor	Prime Sponsor Type	Award Total	Award - Direct Costs	Award - Indirect Costs	Revenue Type	Award Start Date	Award End Date	Competitive	Award Notification Date
NEWLY ESTABLISHED AWARDS																
AW100469	B116 Muncie	Diversity, Equity & Belonging - Muncie	Muncie_Essential Life Skills Camp for Middle and High School	Prime	Community-Engaged Alliance	Private			2,500	2,500	-	Nongovernment Grants and Contracts	7/1/2024	12/1/2024	Yes	5/21/2024
AW100473	B146 Systems Office	Provost Office - Systems Office	Systems Office_Testing Centers_2024-2025_State Budget Agency	Prime	State Budget Agency	State			710,810	710,810	-	State and Local Grants and Contracts	7/1/2024	6/30/2025	No	6/11/2024
AW100474	B135 Madison	Vice Chancellor of Academic Affairs Office - Madison	Madison_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	118,268	112,355	5,913	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100475	B141 Sellersburg	Vice Chancellor of Academic Affairs Office - Sellersburg	Sellersburg_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	407,146	386,789	20,357	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100476	B116 Muncie	Perkins Maintenance - Muncie	Muncie_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	397,157	377,299	19,858	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100477	B127 Richmond	Perkins Maintenance - Richmond	Richmond_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	252,918	240,272	12,646	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100478	B108 Lafayette	Vice Chancellor of Academic Affairs Office - Lafayette	Lafayette_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	431,119	409,563	21,556	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2002
AW100479	B125 Hamilton County (renamed from Noblesville)	Perkins Maintenance - Hamilton County	Hamilton County_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	115,072	109,318	5,754	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100480	B101 Valparaiso	Vice Chancellor of Academic Affairs Office - Valparaiso	Valparaiso_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	456,691	433,856	22,835	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100481	B100 Lake County	Vice Chancellor of Academic Affairs Office - Lake County	Lake County_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	648,477	616,053	32,424	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/14/2024
AW100482	B106 Fort Wayne	Perkins Maintenance - Fort Wayne	Fort Wayne_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	959,729	911,743	47,986	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100484	B143 Bloomington	Vice Chancellor of Academic Affairs Office - Bloomington	Bloomington_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	393,961	374,263	19,698	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100487	B124 Indianapolis	Perkins Maintenance - Indianapolis	Indianapolis_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	1,786,806	1,697,466	89,340	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100489	B129 Columbus	Vice Chancellor of Academic Affairs Office - Columbus	Columbus_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	409,543	389,066	20,477	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100491	B118 Anderson	Perkins Maintenance - Anderson	Anderson_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	245,726	233,440	12,286	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100492	B136 Lawrenceburg	Vice Chancellor of Academic Affairs Office - Lawrenceburg	Lawrenceburg_Perkins_2024-2025_Indiana Commission for Higher Education (CHE) (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	144,639	137,407	7,232	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100493	B108 Lafayette	Ivy+ Career Link Office - Lafayette	Lafayette_Childcare Navigator_Purdue University (Lilly)	Pass thru	Ivy Tech Foundation Inc	Private	Lilly Endowment Inc	Private	165,000	150,000	15,000	Nongovernment Grants and Contracts	7/1/2024	6/30/2027	Yes	7/1/2024
AW100495	B129 Columbus	Industrial Maintenance - Columbus	Systems Office_Indiana Rural Education Initiative_2024-2025_State Budget Agency	Prime	State Budget Agency	State			1,057,738	1,057,738	-	State and Local Grants and Contracts	7/1/2024	6/30/2025	No	7/10/2024
AW100496	B129 Columbus	Advanced Automation & Robotics Technology (AART) - Columbus	Columbus_Ivy Tech Shelbyville Advanced Manufacturing Lab_2024-2025_Blue River Community Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Blue River Community Foundation	Private	13,275	13,275	-	Nongovernment Grants and Contracts	5/31/2024	6/1/2025	Yes	5/28/2024
AW100497	B143 Bloomington	Small Business Development Center - Bloomington	Bloomington_Ivy Tech/SBDC Cook Center_2024-2025_City of Bloomington	Prime	City of Bloomington	Local Government			10,000	10,000	-	State and Local Grants and Contracts	6/3/2024	3/1/2025	Yes	7/15/2024
AW100498	B116 Muncie	Elementary Education (EDUC) - Muncie	Muncie_Literacy Resource Center_2024-2025_Community-Engaged Alliance	Prime	Community-Engaged Alliance	Private			4,000	4,000	-	Nongovernment Grants and Contracts	7/22/2024	1/13/2025	Yes	7/15/2024
AW100499	B125 Hamilton County	Chancellor's Office - Hamilton County	Hamilton County_Actualizing a Culture for Community Engagement Across the Ivy Tech System_2023-2024_Community Engaged Alliance	Prime	Community-Engaged Alliance	Private			5,000	5,000	-	Nongovernment Grants and Contracts	1/1/2023	12/15/2024	Yes	10/3/2023

Award ID	Lead Campus Unit	Lead Unit Cost Center	Award Title	Award Type	Direct Sponsor	Direct Sponsor Type	Prime Sponsor	Prime Sponsor Type	Award Total	Award - Direct Costs	Award - Indirect Costs	Revenue Type	Award Start Date	Award End Date	Competitive	Award Notification Date
AW100500	B112 Kokomo	Vice Chancellor of Academic Affairs Office - Kokomo	Systems Office_Jobs for American Graduates 2024-2025 (JAG)_Indiana Department of Workforce Development (DWD)	Pass thru	Indiana Department of Workforce Development	State	Indiana Family and Social Services Administration	State	400,000	340,000	60,000	State and Local Grants and Contracts	6/1/2024	8/31/2025	Yes	6/24/2024
AW100501	B108 Lafayette	Ivy+ Career Link Office - Lafayette	Lafayette_Career Coaching 2024-2025_Skyepack_Indiana Commission for Higher Education (CHE)	Pass thru	Skyepack Inc	Private	Indiana Commission for Higher Education	State	388,700	346,021	42,679	State and Local Grants and Contracts	10/1/2024	9/30/2025	Yes	8/1/2024
AW100502	B116 Muncie	College Development Office - Muncie	Muncie_College & Career Concierge for Pathways to Opportunity (C3PO) Program_Ball Brothers Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Ball Brothers Foundation	Private	50,000	49,000	1,000	Nongovernment Grants and Contracts	6/1/2024	6/30/2025	Yes	5/15/2024
AW100504	B143 Bloomington	Entrepreneurship - Bloomington	Bloomington_NACCE Citizen Entrepreneur Explorers Program 2024_National Assoc for Community College Entrepreneurship	Pass thru	Ivy Tech Foundation Inc	Private	National Association for Community College Entrepreneurship	Private	2,500	2,500	-	Nongovernment Grants and Contracts	6/17/2024	12/31/2024	Yes	1/1/2024
Subtotal, New Award Funding									9,576,775	9,119,733	457,042					

SUPPLEMENTAL FUNDING

AW100066	B124 Indianapolis	K-14 Initiatives - Indianapolis	181 SUB JPMC Career Readiness	Prime	Indianapolis Private Industry Council	Private			183,279	162,324	20,955	Nongovernment Grants and Contracts	10/1/2020	3/31/2025	Yes	10/1/2020
AW100108	B129 Columbus	College Development Office - Columbus	201 Reeves Fnd. Scholarship Fund 2021-2025	Pass thru	Ivy Tech Foundation Inc	Private	Reeves Foundation	Private	10,000	10,000	-	Nongovernment Grants and Contracts	6/14/2021	5/15/2025	Yes	6/14/2021
Subtotal, Supplemental Funding on Existing Awards									193,279	172,324	20,955					
TOTAL NEW AND SUPPLEMENTAL FUNDING, THIS PERIOD									9,770,054	9,292,057	477,997					
Competitive									1,234,254	1,094,620	139,634					
Non-Competitive									8,535,800	8,197,437	338,363					

IVY TECH COMMUNITY COLLEGE OF INDIANA
SPONSORED PROGRAM FUNDS
July 1, 2024 through June 30, 2025

		<u>Grants & Contracts</u>
Total this Report	\$	9,770,054.00
2024-2025 YTD-Total to Date	\$	9,770,054.00
2023-2024 Fiscal Year-End Total	\$	45,127,750.03
2022-2023 Fiscal Year-End Total	\$	50,141,609.27
2021-2022 Fiscal Year-End Total	\$	38,836,336.00
2020-2021 Fiscal Year-End Total	\$	183,415,188.87
2019-2020 Fiscal Year-End Total	\$	61,493,223.00
2018-2019 Fiscal Year-End Total	\$	22,580,366.00
2017-2018 Fiscal Year-End Total	\$	18,122,815.00
2016-2017 Fiscal Year-End Total	\$	25,626,665.00
2015-2016 Fiscal Year-End Total	\$	18,906,875.00
2014-2015 Fiscal Year-End Total	\$	20,718,246.00
2013-2014 Fiscal Year-End Total	\$	27,105,576.00
2012-2013 Fiscal Year-End Total	\$	23,049,587.00

Bi-Monthly 2024-2025

<u>Jul. - Aug. 2024</u>	<u>Sept. - Oct. 2024</u>	<u>Nov. - Dec. 2024</u>	<u>Jan. - Feb. 2025</u>	<u>Mar. - Apr. 2025</u>	<u>May - Jun. 2025</u>
\$ 9,770,054.00					

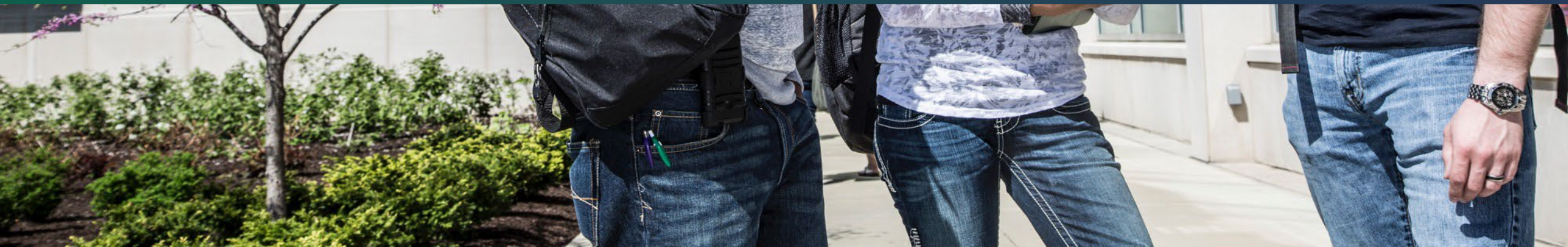


HIGHER EDUCATION at the *SPEED OF LIFE*





President's Report



Alumni Spotlight



Amy Whitaker
Industrial Mechanical Technology
Class of 2020



Amber Campbell
Business Administration
Class of 2022

Partnership Spotlight



Maj. Gen. R. Dale Lyles
59th Adjutant General of Indiana

State & National Alignment



National Landscape

- 2024 National Defense Authorization Act
- Community College Enlisted Training Corps Demonstration Program

Indiana Landscape

- High School Diploma Redesign: Military/Public Service Seal



INDIANA
DEPARTMENT *of*
EDUCATION

Partnership Overview



**Deepen Partnership
with Indiana National
Guard**



**Leverage Our
Statewide Scale &
Infrastructure**



**Opportunity to Raise
Awareness & Promote
Military & Public Service**

IVYT Public Service Pilot

Summer 2025



WHO

- High School Students or Students Interested in Public Service

WHAT

- Introduction to Public Service (not exclusive to Military Service)
- Experiential, hands-on learning and leveraging National Guard resources and facilities to engage students in interactive learning

WHEN

- Launch IVY Public Service Pilot in Summer 2025

PepsiCo Donates Semi Truck to Indianapolis Diesel Technology Program



- Donation will support hands-on learning opportunities and enhances existing partnership
- PepsiCo Foundation Uplift Scholarship program available on 6 Ivy Tech campuses
- PepsiCo Foundation has awarded nearly \$530K scholarships to 220+ students



Lowe's Foundation Gable Grant



- Developed new HVAC skills training program
- **Anderson:** Career Center offering classes Fall '24
- **Muncie:** Hosted summer camp for Youth Opportunity Center
- **Madison & Terre Haute:** Offered two HVAC skills training courses during Summer '24

Ivy Tech Indianapolis & Bloomington Receive Entrepreneurship Funding



- National Association for Community College Entrepreneurship (NACCE) accepts Ivy Tech Indy and Bloomington into Everyday Entrepreneur program
- Grant program gives community colleges funding and support to expand entrepreneurship education



Ivy Tech Bloomington Expands Nursing Training Space



- 4K sq. ft. expansion of the Lee J. Marchant School of Nursing
- Made possible through \$1.2M grant from IU Health
- Facility expansion will support Transition to ASN program starting Fall 2025



Supporting Indiana's Data Center Boom



\$2B investment in Fort Wayne
Creating 200 jobs



\$800M investment in Jeffersonville
Creating 100 jobs



Microsoft

\$1B investment in LaPorte
Creating 200 jobs



\$11B investment in South Bend
Creating 1,000 jobs

AWS Breaks Ground in St. Joseph County



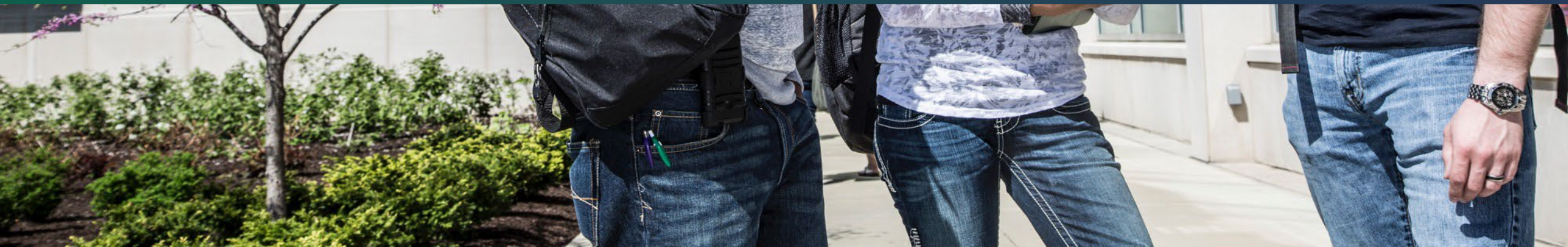
“ It’s also about communities that are really interested in having this kind of development and the local workforce and partners like Ivy Tech that can help train that workforce. So really, all of those factors came together to make this a good opportunity for us. ”

- Kevin Miller, VP of Global Data Centers, AWS





School Spotlights



October School Spotlight



School of Advanced Manufacturing, Engineering & Applied Science



November School Spotlight



National Apprenticeships Month &
National Career Development Month

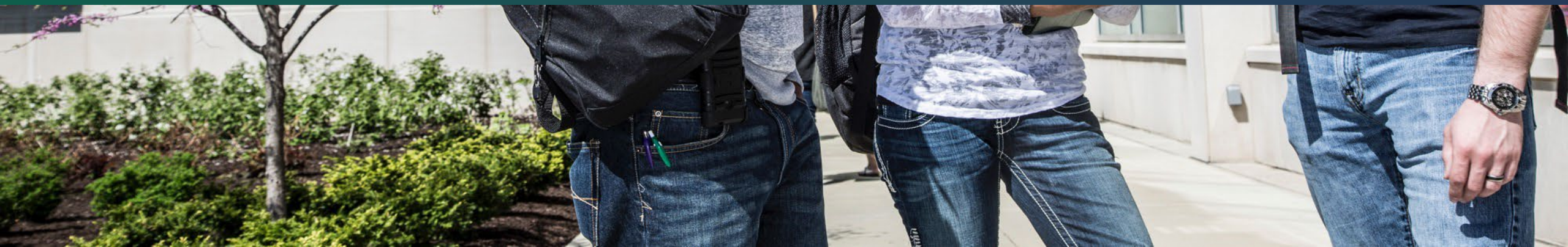


Career Link





Strategic Plan Update





Strategic Plan Goals

Strategic Plan Metrics



50,000
ANNUAL
COMPLETIONS

5% INCREASE
IN STUDENT
RETENTION



INCREASE
ENROLLMENT
TO **190,000**



60% OF GRADS
EARNING ABOVE
MEDIAN WAGE

September Special Edition Town Hall



Purpose

To provide an update on the exciting Strategic Plan progress and inspire engagement and connection across the college.



By the Numbers

- 14 Presenters from 7 Campuses + Systems Office
- 1,099 Attendees
- Over 2,500 "Reactions"



Our Values in Action



EMPATHY

We stand with our students, partners, and communities.

INTEGRITY

We treat all with dignity and respect.

ACCOUNTABILITY

We deliver on our commitments.

AGILITY

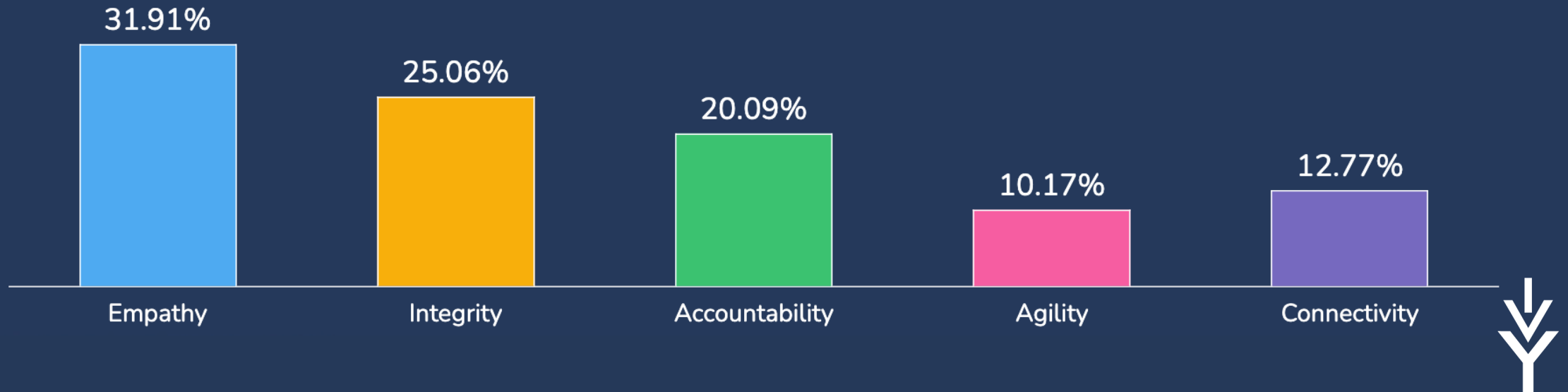
We innovate, iterate, and transform.

CONNECTIVITY

We connect with partners to strength communities and ensure student success for all.

Special Edition Town Hall

Which of these values do you feel are most important to the College achieving our mission?



Values in Action: Accountability & Empathy



Dustin Brenton

2003 Ivy Tech Graduate

Current Ivy Tech Adjunct Faculty

“As a student, my professors held us accountable for the work that we did but they were also accountable for making sure we learned what we needed to know.”

“As an instructor, I need to focus on each individual student. Having empathy for the students who come to Ivy Tech is essential.”



Serving All with Integrity, Respect, and Value

“The goal is to help people obtain educational skills, because that’s one less hurdle and one big checkbox completed for them when they’re released.

If we can get them a good job with a life of purpose surrounded by new people and places through their education and the skills they’ve received, their chances of being reincarcerated are much lower.”



Amber Finnegan, Madison Campus
Education Director



Strategic Plan Metrics

2024-25

Data as of 10/03/24



Total Enrollment

Target: 185,000

168,833



Strategic Plan Metrics

2023-24

Data as of 10/03/24



Target: 50%



Fall-to-Fall Retention

49.1%

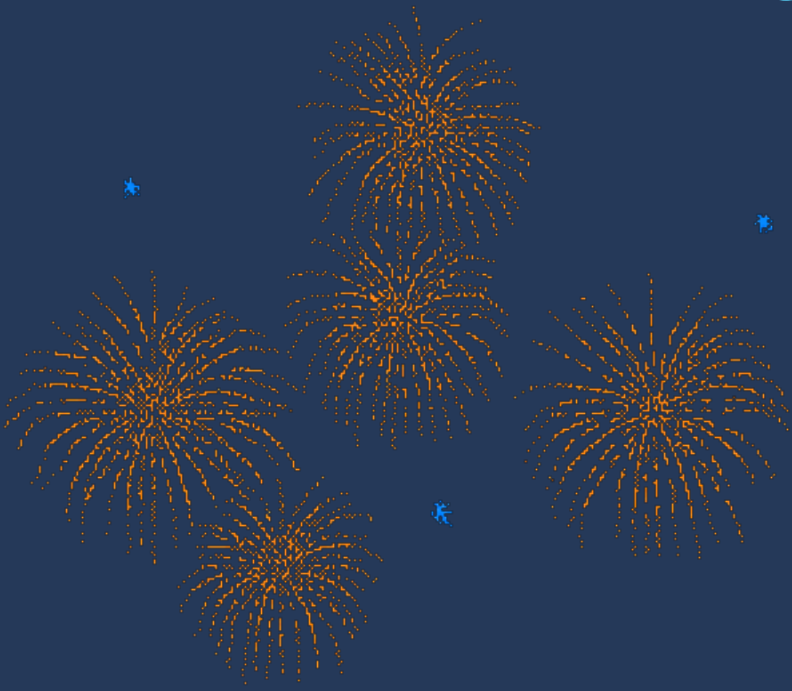
*Finalization Date:
December 1, 2024*



Congratulations!

**Exceeding the Statewide Fall-to-Fall
Retention Goal of 50%**

Bloomington
Columbus
Hamilton County
Kokomo
Lafayette
Lawrenceburg
Madison
Sellersburg
Terre Haute



Strategic Plan Metrics

2023-24

Data as of 10/03/24



Target: 45,000



Completions

46,830

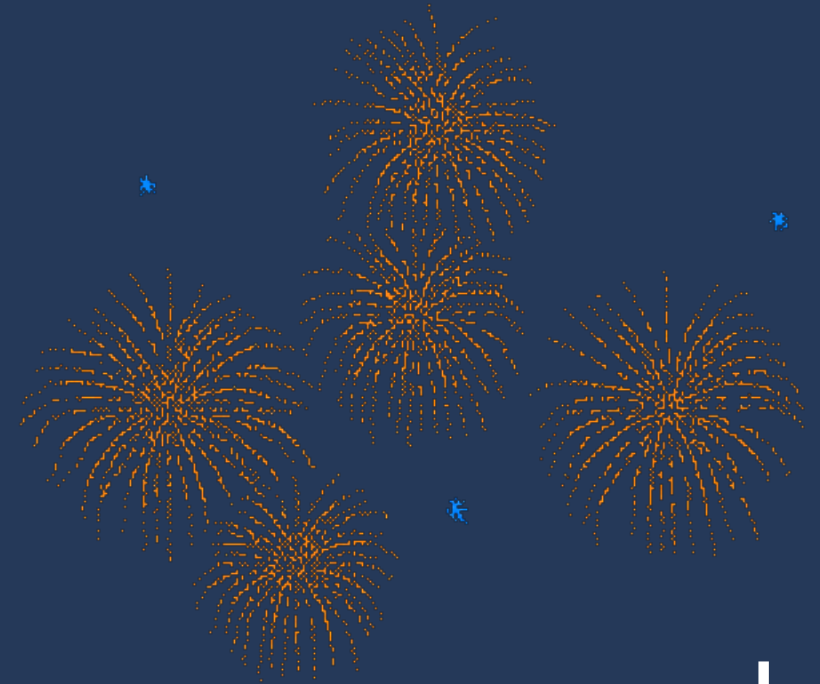
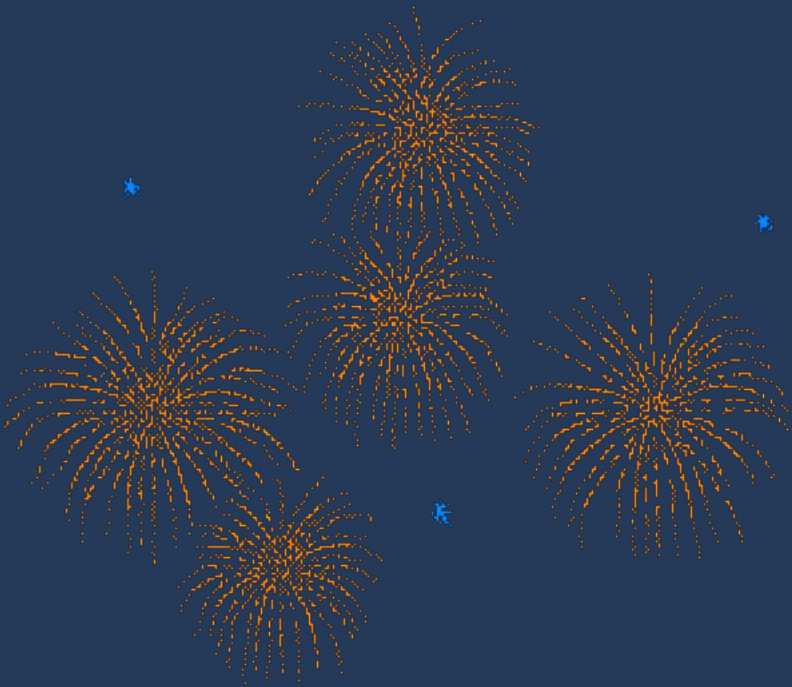
*Finalization Date:
October 1, 2024*



Congratulations Campuses!

Exceeded their 2023-24 Campus
Completion Goal

Anderson
Columbus
Evansville
Fort Wayne
Kokomo
Lawrenceburg
Madison
Marion
Muncie
Richmond
South Bend-Elkhart
Terre Haute



Strategic Plan Metrics

2023-24

Data as of 10/03/24



% Earning Above Median Wage*

Target: 56%

56.4%



**3 years after graduation
wage data provided by Indiana DWD*

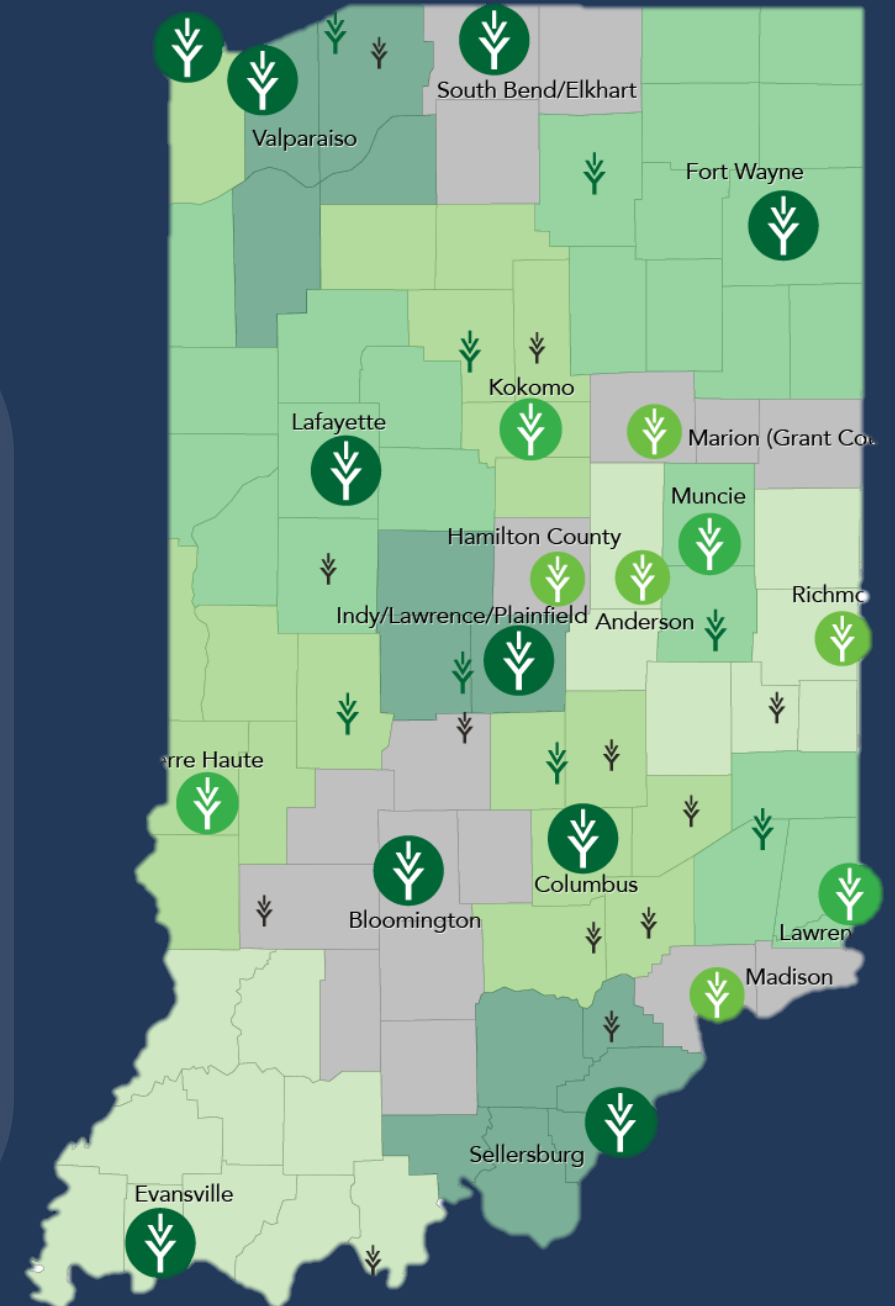


Service Area Review

Purpose: The College examines Service Areas every 3 years to ensure alignment and local community needs are met.

History: Last Service Area analysis was conducted in 2021.

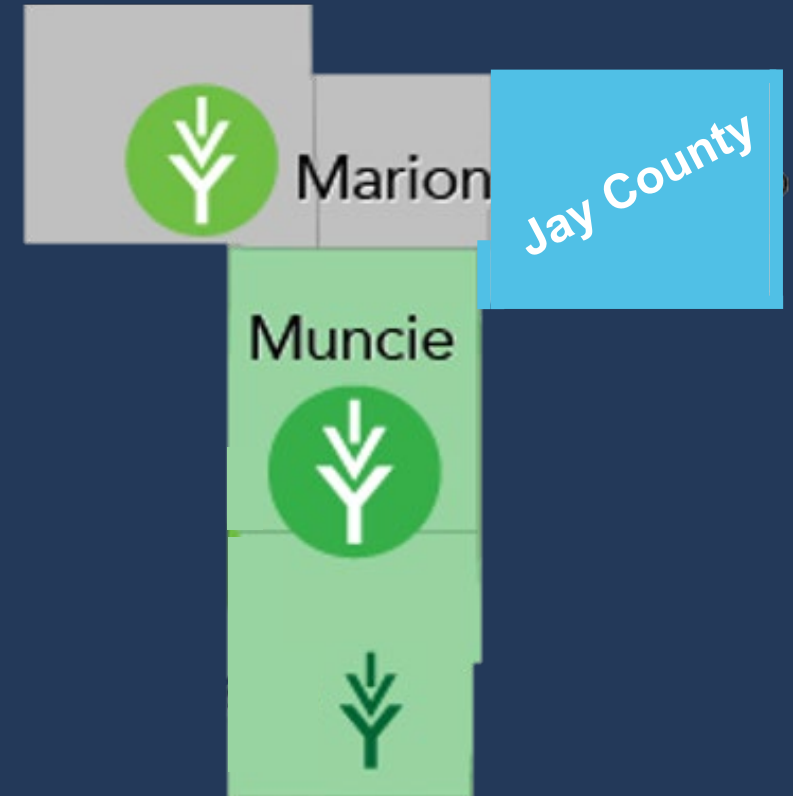
Board Resolution: Proposed change for board consideration will go into effect July 1, 2025.



Board Resolution

Proposal: Move Jay County from the Marion Service Area to Muncie Service Area.

Board Resolution: The proposed change for your consideration will go into effect July 1, 2025.





HIGHER EDUCATION at the *SPEED OF LIFE*



**APPROVAL OF APPOINTMENT OF TRUSTEES TO SERVE ON THE FOUNDATION
BOARD**

RESOLUTION NUMBER 2024-39

WHEREAS, Article 3 Section 2 of the By-laws of the Ivy Tech Foundation, Inc. (“Foundation”) requires that a minimum of four (4) and a maximum of six (6) directors of the Foundation Board be Ivy Tech Community College State Board of Trustees (“State Trustees”), and

WHEREAS, Article 3 Section 2 of the By-laws of the Foundation further states that the state trustee directors shall be appointed by the Chair of the State Trustees and ratified by the State Trustees at their annual meeting, and

WHEREAS, the State Trustees Chair has appointed Jesse Brand, Paula Hughes-Schuh, Terry Anker, and Kim Emmert O’Dell to serve one-year terms on the Foundation Board that shall end with the appointment of Trustees to the Foundation Board in 2025.

NOW THEREFORE BE IT RESOLVED that the State Trustees do hereby ratify the appointment of the above-named Trustees to serve one-year terms on the Ivy Tech Foundation Board of Directors.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated October 3, 2024

APPOINTMENT OF CAMPUS BOARD TRUSTEES

RESOLUTION NUMBER 2024-40

WHEREAS, the Ivy Tech Community College Campus Boards of Trustees of the Bloomington, Columbus, Lake County and Richmond campuses (“Campus Boards”) have recommended individuals to serve on their Campus Boards; and

WHEREAS, pursuant to Indiana Code (“IC”) 21-22-6-2 and 6-3, the campus trustees must be appointed by the Ivy Tech Community College State Board of Trustees (“State Board”); and

WHEREAS, the Campus Boards affirms that the recommended candidates meet all the attributes and expectations delineated in Resolution Number 2008-53 and IC 21-22-6-3; and

WHEREAS, the Campus Boards request the State Board appoint those recommended individuals listed on Exhibit A to their respective campus boards,

NOW THEREFORE BE IT RESOLVED, the State Board appoints those individuals listed on Exhibit A as campus trustees for Ivy Tech Community College of Indiana –Bloomington, Columbus, Lake County and Richmond effective immediately.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated October 3, 2024

**Exhibit A
Resolution 2024-**

BLOOMINGTON CAMPUS

<u>Name</u>	<u>Constituency</u>	<u>Expiration of Term</u>
Julie Carmichael	Commerce	6/30/2027

COLUMBUS CAMPUS

<u>Name</u>	<u>Constituency</u>	<u>Expiration of Term</u>
Stephanie Spillman	Manufacturing	6/30/2027

LAKE COUNTY CAMPUS

<u>Name</u>	<u>Constituency</u>	<u>Expiration of Term</u>
Andrew Kyres	At-Large	6/30/2027
Peter Smith	At-Large	6/30/2027

RICHMOND CAMPUS

<u>Name</u>	<u>Constituency</u>	<u>Expiration of Term</u>
Misti Cofield-Faust	At-Large	6/30/2027